



Forest of Dean
— DISTRICT COUNCIL —

STATEMENT OF ACCOUNTS 2020/21



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NARRATIVE REPORT

INTRODUCTION TO FOREST OF DEAN DISTRICT COUNCIL

The Forest of Dean district has a population of 86,500 (2018 Office for National Statistics) living in an area covering 526 square kilometres. Over 100 square kilometres of this is woodland managed by the Forestry Commission. The district has four main towns and many smaller, rural settlements where the majority (approximately 58%) of the population live. For residents the "specialness" of the area is important arising from its cultural identity and natural environment. The Forest of Dean is an attractive place to live, work and visit.

The Forest of Dean District Council has extended its property investment portfolio in order to secure long term revenue streams from tenancy arrangements. An industrial unit was purchased during 2020/2021 to further extend our portfolio. This unit was within the district and helped to ensure that a key industry continues to provide services with the District.

Political Structure in the 2020/21 Municipal year

Local Councillors are elected by the community to decide how the Council should carry out its various activities. They represent public interest as well as individuals living within the ward in which he or she has been elected to serve a term of office. They have regular contact with the general public through Council meetings, telephone calls and some Councillors may hold surgeries. Surgeries provide an opportunity for any ward resident to visit and talk to their Councillor face to face.

From 2019, the Council has 38 elected members representing 21 wards within the Forest of Dean. There are also 41 parish Councils. Elections are held every four years, with the latest elections held in May 2019. Additional elections may arise from time to time if a councillor or parish councillor leaves office.

The political make-up of the Council in the 2020/21 municipal year was:

Conservative party	8 Councillors
Labour Party	3 Councillors
Independent Alliance	9 Councillors
Independent	5 Councillors
Green	6 Councillors
Liberal Democrat	2 Councillor
Independent Labour	1 Councillor
Non Aligned Independent	1 Councillor
Independent – No Group	1 Councillor
Total	36 Councillors

There was no overall political majority in 2020/21. There were two vacancies at 31st March 2021.

The Council has adopted the Leader and Cabinet model as its political management structure arising from the Local Government and Public Involvement in Health Act 2007. The Leader of the Council has responsibility for the appointment of Members of the Cabinet, the allocation of Portfolios and the delegation of Executive Functions. Cabinet Members are held to account by a system of scrutiny which is set out in the Constitution.

The Council is responsible for setting the budget and policy framework within which decisions are made. When major decisions are to be discussed or made, these are published in the Cabinet and Council's Forward Plans in so far as they can be anticipated. If these decisions are to be discussed with officers at a meeting of the cabinet, this will generally be open for the public to attend, except where personal or confidential matters are being discussed.

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The Cabinet for 2020/21 was made up as follows:

Cabinet Member	Portfolio
Tim Gwilliam (Independent Alliance)	Leader and Cabinet Member for Overall Strategy.
Paul Hiatt (Independent Alliance)	Joint Deputy Leader and Cabinet Member for Communities.
Chris McFarling (Green)	Joint Deputy Leader and Cabinet Member for Climate and Planning.
Sid Phelps (Green)	Cabinet Member for Environment.
Bernie O'Neill (Independent Labour)	Cabinet Member for Economy.
Richard Leppington (Independent Alliance)	Cabinet Member for Finance.
Clare Vaughan (Independent Alliance)	Cabinet Member for Housing.

The Chairman and Deputy Chairman for the Council for 2020/21 were:

Chairman	Councillor James Bevan
Deputy Chairman	Councillor Julia Gooch

Full details of all the Council's committees, including chairs and membership can be found on the Council's website on www.fdean.gov.uk.

Management Structure

On 1st November 2017 the Council transferred the majority of its staff under TUPE legislation to Publica Group (Support) Limited, a wholly owned local authority company, limited by guarantee, operating with Mutual Trading Status to deliver services on behalf of the Council. Six key statutory and other officers remain employed by the Council at 31st March 2021.

The Council's Corporate Leadership Team supports the work of the councillors, and is led by the Head of Paid Service, Mr Peter Williams. The statutory role of Section 151 officer was held by Mr Clive Howey CPFA until June 2020 and then Mr Andrew Knott ACMA from July 2020. The statutory role of monitoring officer was held by Mrs Bhavna Patel until July 2020 and then Mr Peter Lewis from October 2020.

Bankers

The Council's banking services are provided by Lloyds Bank, 130 High Street, Cheltenham, GL50 1EW.

External Auditor

The appointed external auditor in 2020/21 was Grant Thornton UK LLP, 2 Glass Wharf, Temple Quay, Bristol, BS2 0EL.

COUNCIL VISION AND PRIORITIES

The Council's vision for the district is to make the Forest of Dean a great place to live, learn, do business and enjoy. In order for the Council to be clearer about its priorities the objectives that underpin them must reflect the reality of community needs and provide a framework for community outcomes.

The Corporate Plan sets out the following five key areas of focus:

- Protect and enhance the local environment and address the climate emergency;
- Improve community wellbeing, supporting and celebrating our distinctiveness;
- Provide a range of affordable housing to meet the needs of the District;
- Develop a vibrant economy that is resilient and future proofed;
- Deliver great services through ensuring financial sustainability.

The areas of focus will be built on the following principles:

- Creating social value;
- Reducing our impact on climate change;
- Seeking value for money.

PERFORMANCE MANAGEMENT

Performance management is a critical element of the Council's management processes. The Council is committed to a joined up approach to performance management that involves members, Council and Publica employees working together to ensure that the Council continues to deliver on the issues that matter most to local people and on improving the quality of services at all levels. Our performance management system helps the Council to identify what does and does not work and the factors that support or hinder economic, efficient and effective service delivery.

Overall, the Council performed well during 2020/21. We continue to get recognition for our good performance, sound financial management and value for money. The Council's Annual Report for 2020/21 should be read in conjunction with the Statement of Accounts 2020/21 to obtain a balanced view of the Council's work and finances. The Council's non-financial and financial performance is regularly monitored and reported to Cabinet and Scrutiny committees on a quarterly basis. The range of indicators measured and reported includes waste collection, planning appeals, customer service, leisure performance, housing benefit claims and performance and customer complaints. Details of these reports for 2020/21 can be found on the Council's website, under 'Councillors & meetings' in the quarterly performance reports reported to the Cabinet Committee. Performance of the Council is expected to be enhanced further over the coming years due to the transfer of staff and the sharing of further services with Publica Group (Support) Limited. See developments in service delivery below.

DEVELOPMENTS IN SERVICE DELIVERY

The Council is a multifunctional organisation, which works closely with other parts of the public service and the voluntary and community sector, making objective, transparent, evidence-based decisions about how services should be provided and by whom.

Publica Group (Support) Limited

The Council has entered several shared service and partnership arrangements with other organisations, to ensure the delivery of quality services in an efficient, cost-effective manner, including Publica Group (Support) Limited in 2017/18; providing front line services shared with Cotswold District Council and West Oxfordshire District Council. The Council's Information, Communications and Technology (ICT), Finance, Procurement and Human Resources support is also shared with Cheltenham Borough Council, in addition to the above Councils, using a common platform 'Business World' Enterprise Resource Planning (ERP) system, enabling service resilience within the Councils. Publica Group (Support) Limited is wholly owned by the four Councils.

A key principle of the partnership is that each Council has retained its own identity, with its own elected members and continues to make decisions taking account of the needs of its local community. Staff continue to work in each location. Some members of staff provide a service predominantly to one Council; others provide a service for more than one Council.

The Managing Director of Publica Group (Support) Limited is Mr Jan Brittan. Each partner Council has a Head of Paid Service who is responsible for the partner Council services along with their other statutory officers (Section 151 Officer and Monitoring Officer).

Publica Group (Support) Limited is delivering a transformation programme which seeks to streamline practices and the organisation to ensure the delivery of efficient and value for money services for the partner Councils. These project are reviewed regularly within Publica Group (Support) Limited to ensure that they are meeting the needs of the partner Councils.

Ubico Limited

Ubico Limited was originally formed in 2012 by its shareholders, Cheltenham Borough Council and Cotswold District Council. The company is responsible for delivering the shareholders' Environmental services within their respective council boundaries. The Forest of Dean District Council, Tewkesbury Borough Council and West Oxfordshire District Council joined the partnership on 1st April 2015. Stroud District Council and Gloucestershire County Council joined in 2016 and each of the seven authorities are now equal shareholders.

South West Audit Partnership (SWAP)

The Council have a contract with South West Audit Partnership (SWAP) for the provision of the internal audit service. All partner Councils of Publica Group (Support) Limited use this company, ensuring an independent consistent approach to the audit and governance of our services. More details of SWAP are provided in the Related Parties note 14, page 51.

Affordable Housing Scheme Developments

During 2020/21 the Council delivered 78 new affordable homes. 41 of the new affordable homes were affordable housing for rent, whilst 33 were shared ownership homes, helping households to get on the property ladder. The new affordable homes were delivered across several parishes, including a number of new homes being provided in rural parishes with a population of less than 3,000 people, to help meet the housing needs of rural communities. A range of property sizes were provided from smaller 1 bed flats through to larger size family housing to help meet the needs of different households.

Cinderford Northern Quarter Regeneration

The Council continues to lead on the regeneration of Cinderford, working in partnership with Gloucestershire County Council (GCC), the Forestry Commission (FC) and Homes England (HE) on this project, which will benefit the whole district. In 2006, this partnership approach led to the formation of the multi-agency Cinderford Regeneration Board which, together with the Council, is working to deliver the Cinderford Area Action Plan (AAP) and the Town Centre Enhancement Study. The Council secured £3.8m Growth Funds from GFirst LEP to support the first phase of the spine road construction.

In September 2018, Gloucestershire College opened the doors of their new £16m Forest Campus in the Cinderford Northern Quarter providing a mix of full and part-time vocational and academic courses. This site also hosts sixth form provision delivered by Dene Magna School from September 2019.

In November 2018, a scoping study was prepared to look at Phase 2 of the spine road and new junction access to serve further Council owned regeneration plots. This information was used to support a bid to the Government's One Public Estate Programme and in March 2019 a £100,000 Sustainable Grant was secured from this source to advance the necessary planning work.

During 2020 work has been ongoing to develop the planning application work. This seeks to vary the original planning application to allow more development plots to come forward with a minor extension to the spine road. The application is due to be submitted in Spring 2021.

Work has also been started on developing design plans for Plots F1 and F2 which are located at the Southern Gateway of the Cinderford Northern Quarter. Initial plans are to develop a number of commercial units to offer new low carbon business space.

Annual monitoring of protected species (bats, newts, dormice) continues to assess how the ecological mitigation measures are working. All survey data is available from the Council's website.

Lydney Coastal Community Team

The Council continues to act as accountable body and key partner of the Lydney Coastal Community Team (LCCT), which was established in 2015. The Team's Executive and Stakeholder Groups are both chaired by the Environment Agency (EA) as the land owner at Lydney Harbour. The EA are undertaking surveys to assess the condition of the site which will feed into a financial business case outlining options for the future management of the harbour and investment required.

In January 2019, the team submitted a £1.9M bid to the Coastal Community Fund (round 5) for the Destination Lydney Harbour project, consisting of a number of elements which cover the area from the A48 roundabout on Harbour Road to the docks and harbour and serve to improve connections between these areas and the town centre. Broadly categorised as Improvements to Access Routes and Wayfinding, Enhancements to the Landscape, Enabling Increased Use of the Canal, Docks and Harbour. The Council was advised £2.1m had been allocated to the project in September 2019. Detailed project planning and initiation has followed, with a view to delivering Destination Lydney Harbour in the 2021 calendar year.

Five Acres Redevelopment Site

In Spring 2020, the project brief was clarified to ensure options explored would deliver against the Council's ambitions for the site to provide sport, leisure and community focussed development supported by commercial development which deliver an asset based approach to community development.

Previous work was reviewed and this identified certain actions, including closer engagement with West Dean Parish Council and the need to seek a site acquisition agreement with Homes England that did not include terms which placed the Council at an unacceptable financial risk.

In September soft market testing was commissioned to identify the commercial interest in the site. This testing demonstrated that the Covid pandemic was affecting commercial interest and there was little interest in the site that would provide the income needed to deliver a destination leisure facility.

In October a number of options were identified, the best option which came closest to delivering the project objectives and delivering an affordable business case was the construction of a small leisure and community building and a 3G pitch however this model still resulted in an unsustainable annual financial deficit.

The Five Acres Board therefore agreed to commission further work, to explore the viability of reusing some of the existing buildings on the site with a view to phased development and more strategic and commercial development taking place once the economy recovers. However the capital cost to demolish buildings and redevelop leisure and community facilities, along with the cost of borrowing and the relatively low level of income that can be achieved from these facilities means there would still be a considerable cost deficit.

The Board is considering further options to either attract in external funding, deliver through partnership, drive down capital cost or achieve capital receipts which could reduce the need for borrowing.

Forest Economic Partnership (FEP)

The Council was instrumental in setting up the main Stakeholder Group and the sub-groups that were driving the work of the Partnership at that time.

In October 2019, FEP was officially registered as a Community Interest Company (CIC). A new FEP Board was created to steer the objectives and actions of this new non-for-profit organisation. As a CIC, FEP's legal entity is defined by Articles of Association.

In 2019/20, the Partnership was Chaired by Andrew Callard, a local businessman. Andrew Callard stepped down from chair in the Winter of 2020 and Neill Ricketts was unanimously voted into this position.

The Board currently seats 7 directors, including Cllr O'Neill the Economy portfolio holder who holds the position of Vice Chair. The CIC Board has capacity to increase to 12 directors.

The Stakeholder Group remains an open forum and over the last year the closed sub-groups have been modified to streamline activity. A new website was created in 2020 and the Council website now signposts to the new site www.fep2050.co.uk. Stakeholder membership continues to grow and the FEP now has over 200 members.

Project activity and face-to-face meetings are paused during the Covid-19 emergency however in June 2020, video conference meetings commenced to allow FEP activity to re-start. Following the recently outlined roadmap, face-to-face meetings will look to resume in approx September 2021.

To date, FEP has 8 active projects at all stages of development, including the feasibility of a Biosphere Reserve, Inspiring Forest, Ground Zero Transport Study and Fastershire Partnership Projects.

Council's Leisure Services

The management and operation of the Council's leisure centres have been contracted to Freedom Leisure since 2015/16, in order to secure leisure provision across the District. Freedom Leisure is a not for profit Trust that has an excellent track record of delivering first class leisure services and facilities across the UK. During the COVID-19 Pandemic, the Council has supported Freedom Leisure to ensure that services could be provided into the future. Income in the leisure facilities have been badly impacted by the various shutdowns through 2020-2021 and a support agreement was agreed for 2020-2021 at Cabinet in August 2020 which enabled the leisure facilities to reopen. These have continued to reopen after each lockdown and a support agreement is in place for 2021-2022 to ensure that this will be the case throughout 2021-2022 and beyond.

CHALLENGES

Corona Virus (COVID 19)

Forest of Dean District Council has been playing a critical role in helping to lead the local response to COVID19, both through its own services and via co-ordination with partner bodies such as the Local Resilience Forum (LRF) and others. The aim has been to save lives, protect the NHS, ensure our residents are protected, help support those residents who need to be shielded as part of particularly vulnerable groups in the community and that crucial public services continue to operate. The Council responded quickly following the emergency announcement and subsequent restrictions imposed on 23 March 2020 and during 2020/21 has operated on an emergency footing, via the established procedure of Gold and Silver Command structures. Staff were identified and re-deployed into emergency response activities. The financial implications of COVID-19 have been captured and reported regularly to the Ministry of Housing, Communities and Local Government (MHCLG) during the financial year.

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The Council has received £1.3M of COVID-19 related general funding, spread over 4 tranches (of which £45k was applied in 2019/20). Furthermore, it is expected that the Council will receive £0.7M in support from Government through its compensation scheme for Sales Fees and Charges lost income. However, this only provides for 75% compensation, after deduction of a 5% allowance from budgets for volatility and it does not provide any compensation for losses connected with property rents.

Further funding has been received from Government, in relation to financial support for specific services and measures, and these have been reported to Cabinet on a quarterly basis. At the February 2020 Council meeting a very robust budget for 2020/21 was set. All COVID related adverse financial impacts have been managed, as they would with any other challenge, with sound financial management and stewardship of resources.

The Council has been either directly involved, or worked in partnership, to support many different initiatives designed to protect our communities, local business and vulnerable people to help overcome the pandemic crisis. During 2020/21, these measures included:

- Of the grants received from Government, £32.9M has been in the form of funding to administer and disperse to third parties, mainly including businesses. Both business support grants and business rates reliefs have been dispersed since March 2020. Business rate reliefs alone provided over 436 businesses with awards totalling £4.26M under the expanded retail, hospitality, non-essential retail and nursery schemes.
- Administered the scheme to provide £150 off the council tax bill for 2020/21 for those eligible within the Local Council Tax Support Scheme.
- Suspended recovery action across Council services during April and May for those unable to pay sums owed to the Council, in recognition of the financial challenges arising from the current crisis. Also, had flexible payment terms with debtors to the Council in order to ensure that the maximum amount has been returned to the Council over the long term rather than chasing short term debts.
- Supported the homeless and rough sleepers to self-isolate in local accommodation.
- Made available areas such as car parks for testing sites for the County Council.
- Gave grants to volunteer groups to help support vulnerable people through the pandemic.

During the pandemic, the Government has sought to assist cash flow of all local Councils by providing up front funding as far as possible, both in terms of the grants to businesses administered by the Council on its behalf and the funding to the local authority itself (under the business rates retention scheme). The level of uncertainty about the impact of the crisis and its duration, coupled with an uncertain funding position for the ongoing financial impact faced, means the financial position in future years is unclear.

The Council's Medium Term Financial Forecast is regularly reviewed, and as part of the February 2021 budget report to Council highlighted an anticipated shortfall of around £1.4M for 2023/24. Work has started early to address this shortfall, however, the Council has a good degree of financial strength borne out by the amount held in the budget future deficit reserve of over £1m. The work needed to support the recovery from the public health crisis and its consequential economic effects are being addressed in tandem with the Local Resilience Forum and through partnership working with local authorities across Gloucestershire.

Due to the pandemic, the Forest of Dean have received a number of grants from Central Government and other government or local bodies. Some of these grants are for costs that are likely to be incurred in 2021/2022, therefore a new category of reserves has been created this financial year to cover these one-off reserves that will be spent in 2021 / 2022. This reserve category is called Covid-19 Timing Reserves and at 31st March 2021 has £4.236m within it of the total £12.071m reserves that the Council has.

Local Government Finance

Due to the Covid-19 Pandemic, there is continued uncertainty around Local Government Finance and the future way that Local Government will be financed. There have now been a number of years of single year settlements, which makes long term planning difficult. The review of Business Rates and possible Business Rates Reset is still taking place along with the Fair Funding Review outcomes that have still not been completed. More information should become available during the financial year 2021/22 and the hope would be for a longer-term (3 years) settlement so that some certainty is added around Local Government Finance.

Obviously, the impacts of the pandemic will be felt within this Council for years to come with increased costs for homelessness, rough sleepers, leisure facilities and lost income in car parking, leisure and other key fees, sales and charges into 2021/2022 and beyond.

Budget Strategy

There are a number of local challenges facing the Council including closing the funding gap, delivery of our regeneration aspirations and service improvement. However, the Council is innovative and has put in place extensive plans to ensure that we get the most out of our services at a reasonable cost.

Workforce

Other than staff who were required to be in the Council's premises, all staff were instructed to stay at home during lockdown periods and access the Council's IT facilities remotely. This has worked successfully and this continues today where staff are encouraged to work from home when and if possible. However, if there is a work or staff welfare need then the offices are open for staff to return to work.

Where possible and practical, staff were redeployed to help with supporting residents as outlined above. These have now reduced however; there was no noticeable decline in service provision to the public. We have noticed that residents have been using online and telephone facilities more in order to complete business with the Council and there has been no noticeable reduction in services provided even though the reception remained closed throughout the financial year.

Major Risks

The pandemic exposes the Council to a number of major risks. By ensuring these are managed effectively and proactively, they are partly ameliorated. The major risks are:

- Infection of Council staff and contractors of COVID 19 resulting in service reduction and high sickness levels;
- Significant decline in income from fees and charges, council tax and business rates;
- Significant increase in expenditure from increased service demand and financial support requests from contractors and partners;
- Further infection waves resulting in renewed restrictions and business closures;
- Business failures resulting in loss of business rates income;
- Public disorder and resistance to restrictions placing strain on services;
- Loss of IT services meaning staff cannot work remotely;
- Loss of services leading to increased pollution and fly-tipping;
- Any of the above will incur reputational damage to the Council.

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Because of the actions taken it is expected the risks listed are lessened but cannot be ruled out.

Recovery

The Forest Recovery Action Group was formed and is considering and formulating strategies and actions to help the district recover from the pandemic when it is able to do so. Recovery actions may further increase the financial risk to the Council and it will have to weigh up these risks as part of consideration of actions in the future to encourage business and people back to the district when this is allowed.

There is no doubt most of the financial effects of the pandemic were seen during the 2020-2021 financial year. However, recovery work and impacts to the economy and the costs and income of Council will still be impacted through 2021-2022 and onwards. These factors were considered as part of the budget round as well.

INTRODUCTION TO THE FINANCIAL STATEMENTS

The purpose of this narrative report is to provide electors, local taxpayers, members of the Council and other interested parties with an easy to understand guide to the most significant matters reported in the accounts. It provides an explanation in overall terms of the Council's financial position and assists in the interpretation of the accounting statements. The statements should inform readers of the cost of services provided by the Council in the year 2020/21 and the Council's assets and liabilities at the year end.

The Accounts for the year ending 31st March 2021 have been prepared and published in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2020/21 (the Code), published by the Chartered Institute of Public Finance and Accountancy (CIPFA). This incorporates International Financial Reporting Standards (IFRSs), so that the accounts are compliant with these standards. The following statements are included:

Statement of Responsibilities for the Statement of Accounts	Sets out the respective responsibilities of the Council and the Section 151 Officer for the accounts.
Statement of Accounting Policies (note 1 to the notes to the accounts)	This explains the basis for recognition, measurement and disclosure of transactions and other events in the accounts. This includes changes in policy, the basis of charges to revenue and the calculation of items in the Balance Sheet.
Comprehensive Income and Expenditure Statement and the Expenditure and Funding Analysis	The Comprehensive Income and Expenditure Statement shows the cost in the year of providing services, in accordance with generally accepted accounting practices. The Expenditure and Funding Analysis (included in the note on segmental reporting) reconciles this to the amount chargeable to General Fund reserves in the year.
Balance Sheet	This summarises the overall financial position of the Council at the end of the financial year, showing its assets, liabilities and reserves.
Movement in Reserves Statement	This details the movement during the year in the Council's reserves, analysed into usable reserves (i.e. those that can be used to fund expenditure or reduce local taxation) and unusable reserves.
Cash Flow Statement	This summarises the inflows and outflows of cash arising from transactions with third parties for revenue and capital purposes.
Collection Fund	Reflects the statutory requirement to maintain a separate Collection Fund which shows the transactions in relation to non-domestic business rates and council tax, indicating how the amounts collected are distributed to the Government, Gloucestershire County Council, Gloucestershire Police and Crime Commissioner and Forest of Dean District Council.
Annual Governance Statement	This sets out how the Council is meeting its obligations and the improvements it intends to make to its systems of internal control and corporate governance arrangements.

These accounts are supported by notes to the accounts which include a glossary of terms to provide readers with further information.

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THE COUNCIL'S FINANCIAL PERFORMANCE IN THE YEAR AND ITS POSITION AT THE YEAR END

General Fund Revenue Budget

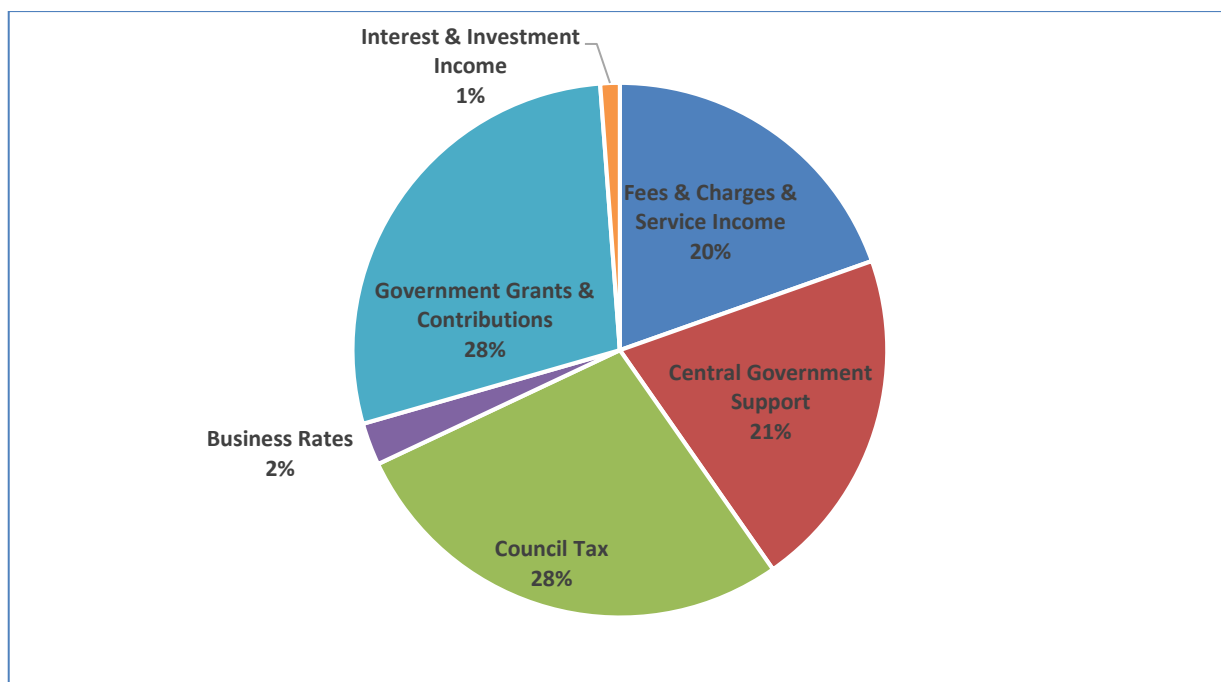
During 2020/21 the Council continued with the process of formal monitoring of budgets, reporting to cabinet on a quarterly basis. This has assisted in strengthening the sound management of the Council's finances and provides a mechanism to ensure that any budgetary problems are identified and rectified as soon as possible during the year. This has resulted in Council services being delivered within revised budget, with an overall saving compared to budget of £137,594. This underspend has been transferred to the Future Deficits Reserve.

REVENUE OUTTURN 2020/21	*Original Budget 2020/21	Current Budget 2020/21	Outturn 2020/21	(Under) / Overspend 2020/21
	£	£	£	£
DIRECTORATES				
Finance, Business Support & Jobs	3,645,480	1,609,490	1,840,398	230,908
Planning Policy, Performance, Shared Working & Climate Emergency	498,240	548,190	542,784	(5,406)
Housing, Town & Parish Councils (including Town Centre Development)	39,420	828,070	884,064	55,994
Governance, Sport & Leisure, Tourism, Arts & Communities (inc Community Safety)	894,370	1,100,330	1,065,389	(34,941)
Development, Asset Management, FEP & Infrastructure	970,800	1,120,570	1,025,358	(95,212)
Environment, Wildlife, Heritage & Culture (inc waste & recycling & AONB designation)	3,679,400	3,677,920	3,615,034	(62,886)
Policy & Strategy, Cross Border Issues, Future Generations & Health & Wellbeing	1,652,860	1,701,810	1,659,850	(41,960)
NET EXPENDITURE ON SERVICES	11,380,570	10,586,380	10,632,877	46,497
Capital Charges	(11,060)	(478,100)	(97,329)	380,771
Interest and Investment Income and Expenditure	(814,720)	(599,740)	(915,221)	(315,481)
Transfers to / (from) earmarked reserves	76,620	1,122,870	4,132,241	3,009,371
NET EXPENDITURE TO BE FINANCED	10,631,410	10,631,410	13,752,568	3,121,158
FINANCED BY:				
Revenue Support Grant	(26,810)	(26,810)	(26,818)	(8)
New Homes Bonus	(819,450)	(819,450)	(819,451)	(1)
Section 31 National Non-Domestic Rates Grant	-	(1,269,450)	(2,936,470)	(1,667,020)
Share of Non-Domestic Rates	(4,242,700)	(2,973,250)	(2,582,991)	390,259
Council Tax Collection Fund Contribution	(68,000)	(68,000)	(67,900)	100
Council Tax less levies	(5,349,210)	(5,349,210)	(5,349,213)	(3)
Other Specific Government Grants	(125,240)	(125,240)	(2,107,319)	(1,982,079)
Total Funding	(10,631,410)	(10,631,410)	(13,890,162)	(3,258,752)
Surplus transferred to Reserves	-	-	(137,594)	(137,594)
* the original budget contains a capital expenditure and income budget for disabled facilities grants of £400,000, this has been removed in the current budget and outturn figures.				

The transfer to the general fund balance is shown in the Movement in Reserves Statement on page 20. The Expenditure and Funding Analysis on page 54 links the increase in the general fund balance, together with the increase in earmarked reserves, with the surplus shown in the Comprehensive Income and Expenditure Statement, showing the adjustments made to ensure the statement complies with generally accepted accounting practice.

Where the money came from

The following chart provides an analysis of our main sources of income this year. The Government provides income in the form of general and specific grants, and determines the amount of business rates we receive through pooling arrangements. Since the new local government resource regime announced as part of the 2013/14 Local Government Finance settlement, more emphasis is now put on raising income from business rates and council tax locally, as the amount of central government revenue support grant received is phased out.



How the money was spent

The Council provides a wide range of services for the district both directly and indirectly through partnership working. The activities vary widely and include provision for the collection of refuse and recycling, provision for leisure services, car parking, cemeteries and environmental health and many other services. These are summarised at service level in the table below. Further details will be reported to Cabinet as part of the Financial Outturn 2020/21 report on 8th July 2021 and will be available to view on the Council's website <https://www.fdean.gov.uk>.

Service	Net (Income)/Expenditure £
Cemeteries	21,973
Communities	371,324
Corporate	1,704,065
Council Tax and NNDR Collection	162,466
Election Services	157,241
Environmental Services	493,986
Housing Services	721,598
Land Charges	(78,640)
Members	477,750
Offices and Land	444,743
Planning and Regeneration	925,467
Support Services	2,158,704
Waste and Recycling Services	3,072,200
Total Service Expenditure	10,632,877

Capital Expenditure

In 2020/21 the Council spent £1.882 million on capital projects, grants and loans, across the general fund capital programme. Key expenditure on capital schemes include:-

	£000
- Investment Property Purchase	646
- Destination Lydney Harbour	595
- Disabled Facility Grants	468

The Council plans to continue to fund capital from a range of sources including revenue reserves, developer contributions and capital receipts. The Council will make use of prudential borrowing to support the Council's major capital schemes where it is both prudent and affordable.

Treasury Management (Investments and borrowing)

The CIPFA Code of Practice on Treasury Management in the Public Services governs treasury management in Local Government. This Council has adopted the Code and complies with its requirements, one of which is the receipt by the Council of an annual review at the financial year-end. The Council manages the cash flow arising from the provision of all Council services, using the money market to invest daily cash surpluses and borrow to fund cash shortfalls.

The challenging economic climate continues to have an impact on the Council's finances. In a relatively short period since the onset of the COVID-19 pandemic, the global economic fallout was sharp and large. In response to the pandemic, the Bank of England maintained Base Rate at 0.10% throughout 2020-2021.

During the year the Council paid £8,197 in borrowing costs (which was £1,803 less than budgeted for the year); and earned £335,587 investment income, this also includes an offset of writing off old Sewerage Guarantee Deposits and a small saving on the Ubico asset charges, (which was £20,413 less than budgeted). The majority of the decrease was due to investment interest rates remaining low throughout the year and a lower than expected rate of return on the REIT. The overall impact was an expense to the General Fund of £18,610 compared to the revised budget.

Pension Liability

The Council is required to account for retirement benefits when they are committed, even if the payment is many years in the future, in accordance with International Accounting Standard 19 (IAS 19). The pension liability or asset shown in the accounts represents the Council's pension commitment to increase contributions to make up any shortfall in attributable net assets, or its ability to benefit (via reduced future employer contributions) from a surplus in the pension scheme.

The Council's net liability according to the actuarial assessment at 31st March 2021 was £30,237,000, an increase of £1,111,000 over the figure for 31st March 2020 of £29,126,000. The financial and demographic assumptions at 31st March 2021 were less favourable than they were at 31st March 2020, with a negative impact on the pension liability.

The majority of staff transferred to Publica Group (Support) Limited on 1st November 2017. Full details of the accounting treatment and impact on the Council's pension liability are included in the Pensions note 33, page 77.

Reserves, Balances and Provisions

At the year-end usable reserves stood at £22.776 million, an increase of £5.065 million during the year. Of the usable reserves at the year-end, non-earmarked General Reserves or 'Balances' were £0.734 million.

At the year-end provisions (other than those held to cover possible bad or doubtful debts) were £0.201 million, a decrease of £0.070 million during the year.

Changes in accounting policies and estimates

The Council has reviewed its accounting policies during the year and revised them in accordance with the 2020/21 Code of Practice in Local Authority Accounting. The policies are detailed in note 1 to the accounts (pages 22 to 39) and the changes in accounting policies are detailed in note 2 on page 40

FURTHER INFORMATION

Further information about the accounts is available from Publica, Business Support Services, Forest of Dean District Council, High Street, Coleford. This is part of the Council's policy of providing full information about the Council's affairs. In addition, interested members of the public have a statutory right to inspect the accounts during a 'period for the exercise of public rights' before the audit is completed. The accounts are available for inspection by appointment between 5th July 2021 and 13th August 2021 at the Council Offices, and local government electors for the area may exercise their rights to question the auditor about or make objections to the accounts for the year ended 31st March 2021, in writing, during this period.

**Andrew Knott ACMA,
Chief Finance Officer**

THE STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS

THE COUNCIL'S RESPONSIBILITIES

The Council is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Council, that officer is the Chief Finance Officer, who also undertakes the role of the Section 151 Officer.
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets;
- Approve the Statement of Accounts.

THE SECTION 151 OFFICER'S RESPONSIBILITIES:

The Section 151 Officer is responsible for the preparation of the Council's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Council Accounting in the United Kingdom (the Code).

In preparing the Statement of Accounts, the Section 151 Officer has:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- Complied with the Code of Practice.

The Section 151 Officer has also:

- Kept proper accounting records which were up to date
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

CERTIFICATE OF SECTION 151 OFFICER

I certify that the Statement of Accounts on pages 18 to 21 gives a true and fair view of the financial position of the Council at the accounting date and its income and expenditure for the year ended 31st March 2021.

ANDREW KNOTT ACMA CGMA,
Chief Finance Officer

DATE: 30th June 2021

STATEMENT OF ACCOUNTS 2020/21

COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

This statement shows the cost in the year of providing services, in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; and this may be different from the accounting cost. The taxation position is shown in both the Expenditure & Funding Analysis and in the Movement in Reserves Statement.

Gross Expenditure £000	2019/20		Continuing Operations	Gross Expenditure £000	2020/21	
	Gross Income £000	Net Expenditure £000			Gross Income £000	Net Expenditure £000
2,912	(652)	2,260	Finance, Business Support & Jobs	7,248	(5,854)	1,394
1,154	(891)	263	Planning Policy, Performance, Shared Working & Climate Emergency	957	(615)	342
18,052	(17,566)	486	Housing, Town & Parish Councils (including Town Centre Development)	17,940	(17,316)	624
919	(183)	736	Governance, Sport & Leisure, Tourism, Arts & Communities (inc Community Safety)	1,184	(210)	974
2,167	(1,043)	1,124	Development, Asset Management, FEP & Infrastructure	2,373	(683)	1,690
5,443	(1,890)	3,553	Environment, Wildlife, Heritage & Culture (inc waste & recycling & AONB designation)	5,402	(1,972)	3,430
3,350	(1,077)	2,273	Policy & Strategy, Cross Border Issues, Future Generations & Health & Wellbeing	2,026	(647)	1,379
33,997	(23,302)	10,695	Cost of Services	37,130	(27,297)	9,833
2,424	(526)	1,898	Other operating expenditure (note 8)	2,586	(229)	2,357
2,550	(744)	1,806	Financing and Investment (income) and expenditure (note 9)	848	(1,319)	(471)
3,096	(16,836)	(13,740)	Taxation and non-specific grant (income) and expenditure (note 10)	4,820	(21,148)	(16,328)
42,067	(41,408)	659	(Surplus) or Deficit on the provision of services	45,384	(49,993)	(4,609)
		(604)	Surplus on revaluation of non-current assets (note 32)			(499)
		92	Deficit on revaluation of non-current assets (note 32)			824
		40	Deficit on revaluation of equity instruments designated at fair value through Other Comprehensive Income (note 32)			(100)
		(8,041)	Remeasurement of the net defined benefit liability /(asset) (note 33)			5,715
		(8,513)	Other Comprehensive (Income) and Expenditure			5,940
		(7,854)	Total Comprehensive (Income) and Expenditure			1,331

STATEMENT OF ACCOUNTS 2020/21

BALANCE SHEET

This statement shows the value as at the balance sheet date of the assets and liabilities recognised by the Council. The net assets of the Council (assets less liabilities) are matched by the reserves held by the Council. Reserves are reported in two categories. The first category is usable reserves i.e. those reserves that the Council may use to provide services, these being subject to the need to maintain a prudent level and constrained by statutory limitations on their use (for example the Capital Receipts Reserve may only be used to fund capital expenditure or repay debt).

The second category of reserves comprises those that the Council is not able to use to provide services. This includes those that hold unrealised gains and losses (for example the revaluation reserve), where amounts only become available to provide services if the assets are sold, and those that hold timing differences which are shown in the Movements in Reserves Statement Line 'Adjustments between accounting basis and funding basis under the regulations.'

31 March 2020 £000	Note	31 March 2021 £000
10,429 Property, Plant & Equipment	19	9,423
5,525 Investment Property	21	6,337
5 Intangible Assets	23	10
8,142 Long Term Investments	24	7,512
1,749 Long Term Debtors	26	1,387
25,850 Long Term Assets		24,669
3,070 Short term Investments	24	1,066
74 Inventories	25	44
4,474 Short term Debtors	26	7,615
7,458 Cash and cash equivalents	27	6,977
15,076 Current Assets		15,702
(5,003) Short term Borrowing	24	-
(2,969) Short term Creditors	28	(7,707)
(28) Grants Receipts in Advance - capital	16	(28)
(271) Provisions	29	(201)
(8,271) Current Liabilities		(7,936)
(29,126) Other long term liabilities	33	(30,237)
(29,126) Long Term Liabilities		(30,237)
3,529 Net Assets		2,198
17,711 Usable Reserves		22,776
(14,182) Unusable Reserves	32	(20,578)
3,529 Total Reserves		2,198

Signed:

Andrew Knott ACMA CGCM,
Chief Finance Officer

Councillor Harry Ives,
Chairman of Audit Committee

STATEMENT OF ACCOUNTS 2020/21

MOVEMENT IN RESERVES STATEMENT

This statement shows the movement in the year of the different reserves held by the Council, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and unusable reserves.

The statement shows how the movements in year of the Council's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory adjustments required to return the amounts chargeable to council tax for the year. The net increase or decrease line shows the statutory general fund balance movement in the year following those adjustments.

	General Fund Balance £000	Earmarked General Fund Reserves £000	Total General Fund £000	Capital Receipts Reserve £000	Capital Grants Unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	Total Reserves £000
Balance at 31 March 2019	734	7,476	8,210	8,665	1,190	18,065	(22,390)	(4,325)
<u>Movement in Reserves during 2019/20</u>								
Total Comprehensive Income and (Expenditure)	(659)	-	(659)	-	-	(659)	8,513	7,854
Adjustments between accounting basis and funding basis under regulations (Note 5)	984	-	984	(1,177)	498	305	(305)	-
Transfers to/from earmarked reserves (Note 31)	(325)	325	-	-	-	-	-	-
Increase / (decrease) in 2019/20	-	325	8,535	(1,177)	498	(354)	8,208	7,854
Balance at 31 March 2020	734	7,801	8,535	7,488	1,688	17,711	(14,182)	3,529
<u>Movement in Reserves during 2020/21</u>								
Total Comprehensive Income and (Expenditure)	4,609		4,609	-	-	4,609	(5,940)	(1,331)
Adjustments between accounting basis and funding basis under regulations (Note 5)	(339)		(339)	(385)	1,180	456	(456)	-
Transfers to/from earmarked reserves (Note 31)	(4,270)	4,270	-			-		-
Increase / (decrease) in 2020/21	-	4,270	4,270	(385)	1,180	5,065	(6,396)	(1,331)
Balance at 31 March 2021	734	12,071	12,805	7,103	2,868	22,776	(20,578)	2,198

CASH FLOW STATEMENT

The cash flow statement shows the changes in cash and cash equivalents of the Council during the reporting period. The statement shows how the Council generates and uses cash by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which operations of the Council are funded by way of taxation and grant income or from the recipients of services provided by the Council. Investing activities represent the extent to which cash flows have been made for resources which are intended to contribute to the Council's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Council.

2019/20 £000		2020/21 £000
659	Net (surplus) or deficit on the provision of services	(4,609)
(3,593)	Adjust net surplus or deficit on the provision of services for non-cash movements (note 34)	215
526	Adjust for items in the net surplus or deficit on the provision of services that are investing or financing activities (note 34)	287
(2,408)	Cash (inflows) generated from operating activities	(4,107)
861	Investing activities (note 35)	(2,491)
(3,551)	Financing activities (note 36)	7,079
(5,098)	Net (increase) / decrease in cash and cash equivalents	481
(2,360)	Cash and cash equivalents at beginning of the year	(7,458)
(7,458)	Cash and cash equivalents at end of the year (note 27)	(6,977)
5,098	Net increase / (decrease) in cash and cash equivalents	(481)

NOTES TO THE ACCOUNTS

1. ACCOUNTING POLICIES

1.1 GENERAL PRINCIPLES

The Statement of Accounts summarises the Council's transactions for the financial year and its position at the end of the financial year. The Council is required to prepare an annual Statement of Accounts by the Accounts and Audit (England) Regulations 2015, which require the accounts to be prepared in accordance with proper accounting practices. These practices primarily comprise the CIPFA/LASAAC Code of Practice on Local Government Accounting in the United Kingdom 2020/21 (The Code), supported by International Financial Reporting Standards (IFRSs), International Accounting Standards (IASs) and statutory guidance.

The accounting convention adopted by the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

The accounting policies of the Council have as far as possible been developed to ensure that the accounts are understandable, relevant, free from material error or misstatement, reliable and comparable.

1.2 ACCOUNTING CONCEPTS

Except where specified in the Code, or in specific legislative requirements, it is the Council's responsibility to select and regularly review its accounting policies, as appropriate.

These accounts are prepared in accordance with a number of fundamental accounting principles:

- Relevance
- Reliability
- Comparability
- Materiality

Additionally three further concepts play a pervasive role in the selection and application of accounting policies:

Accruals of Income and Expenditure

The financial statements, other than the cash flow statement, are prepared on an accruals basis, i.e. transactions are reflected in the accounts in the year in which the activity to which they relate takes place, not simply when cash payments are made or received. In particular:

- Fees, charges and rents due from customers are accounted for as income at the date the Council provides the relevant goods or services, in accordance with the performance obligations in the contract and IFRS15 Revenue Contracts with Customers.
- Supplies are recorded as expenditure when they are consumed – where there is a gap between the date supplies are received and their consumption; they are carried as Inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest payable on borrowings and receivable on investments is accounted for on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.

- Where income and expenditure has been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where it is doubtful that debts will be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.
- All income and expenditure is credited and charged to the Comprehensive Income and Expenditure Statement, unless it comprises capital receipts or capital expenditure.

Going Concern

The accounts are prepared on the assumption that the Council will continue its operations for the foreseeable future. This means in particular that the Comprehensive Income and Expenditure Statement and Balance Sheet assume no intention to significantly curtail the scale of operations.

Primacy of legislative requirements

The Council derives its powers from statute and its financial and accounting framework is closely controlled by primary and secondary legislation. Where legislative requirements and accounting principles conflict, legislative requirements take precedence.

1.3 EMPLOYEE BENEFITS

Benefits Payable during Employment

Short-term employee benefits are those due to be settled within twelve months of the year-end. They include such benefits as salaries and wages, paid annual leave and paid sick leave for current employees and are recognised as an expense for services in the year in which employees render service to the Council. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end, which employees can carry forward into the next financial year. The accrual is made at the salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to the Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

The majority of staff transferred to Publica Group (Support) Limited on 1st November 2017 and the liability for the accumulated absences accrual in respect of these staff has been transferred to this company at a cost of £64.6k. This is included as a cost to the Council in the Comprehensive Income and Expenditure Statement, for which there is no statutory override as the officers are no longer employed by the Council.

Termination Benefits

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy. They are charged on an accruals basis to the relevant service line in the Comprehensive Income and Expenditure Statement when the Council can no longer withdraw any offer of benefits.

Where termination benefits involve the enhancement of pensions, statutory provisions require the general fund balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. Therefore in the Movement in Reserves Statement appropriations are required to and from the pensions reserve to remove the notional charges and credits for pension enhancement termination benefits, and replace them with the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end.

Post-Employment Benefits

Employees of the Council and Publica Group (Support) Limited are members of the Local Government Pension Scheme, administered by Gloucestershire County Council. The Council's liabilities under the Local Government Pension Scheme cover all staff that were members of the scheme at the date of transfer to Publica (1st November 2017), as well as the remaining staff still employed by the Council. The actuarial valuation as at 31st March 2020 has been prepared on this basis.

The scheme provides defined benefits to members (retirement lump sums and pensions), earned as employees working for the Council and Publica, and is accounted for as a defined benefits scheme.

- The liabilities of the Gloucestershire pension scheme attributable to the Council and ex Council staff transferred to Publica on 1st November 2017 are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates etc., and projections of earnings for current employees.
- Liabilities are discounted to their value at current prices, using a discount rate based on the indicative rate of return on the adoption of the AA-rated corporate bond basis.
- The assets of the Gloucestershire pension fund attributable to the Council are included in the balance sheet at their fair value on the following basis:
 - quoted securities – current bid value
 - unquoted securities – professional estimate of fair value
 - unitised securities – current bid price
 - Property – market value.
- The change in the net pension liability is analysed into seven components:
 - Current service cost: the increase in liabilities as a result of the additional year of service earned - allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked.
 - Past service cost: the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years - charged to the Surplus or Deficit in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs.
 - Interest cost on defined obligation: the expected increase in the present value of liabilities during the year as they move one year closer to being paid - charged to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.
 - Interest income on plan assets: the annual investment return on the fund assets attributable to the Council, based on an average of the expected long-term return – credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.
 - Gains/losses on settlements: the result of actions to relieve the Council of liabilities or events that reduce the expected future service or accrual of benefits of employees – charged to the Cost of Services in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs.
 - Measurement of the net defined benefit liability: changes in the net pension liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the Pensions Reserve.

- Contributions paid to the Gloucestershire pension fund: cash paid as employer's contributions to the pension fund, in settlement of liabilities.

Statutory provisions limit the amount chargeable to council tax to that payable by the Council to the pension fund in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement this means that there are appropriations to and from the Pension Reserve to remove the notional charges and credits for retirement benefits and replace them with the cash paid to the pension fund and any amounts payable to the fund but unpaid at the year end.

The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Discretionary Benefits

The Council has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award, and accounted for using the same policies as are applied to the Local Government Pension Scheme.

1.4 GRANTS AND CONTRIBUTIONS

Grants and contributions received from the government and other organisations are not credited to the Comprehensive Income and Expenditure Statement until any conditions attached to the grant or contribution have been satisfied. For example conditions may be stipulated that specify that the grants or contributions are required to be consumed by the recipient as specified, or they must be returned to the transferor.

Amounts received as grants and contributions for which conditions have not been satisfied are carried on the Balance Sheet as Revenue or Capital Grants Received in Advance. When the conditions are satisfied, the grant or contribution is credited to the relevant service line (if ring-fenced) or Taxation and Non-Specific Grant Income (non-ring-fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement, so that they are available to fund capital expenditure. Where the grant has yet to be used to finance capital expenditure, it is credited to the Capital Grants Unapplied reserve. Where it has been applied it is credited to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

Principal or Agent for Grants and Contributions

Section 2.6 of the Code describes how the accounting treatment for transactions within a Council's financial statements shall have regard to the general principle of whether the Council is acting as the principal or agent, in line with IFRS 15 Revenue from Contracts with Customers. The Code stipulates that a Council is acting as an agent in situations or circumstances "where the Council is acting as an intermediary." It is acting as a principal in situations or circumstances "where the Council is acting on its own behalf". The guidance specifies that an entity is acting as a principal, i.e. providing the specified goods or services itself, if it controls the goods or services before they transfer to the customer. It is acknowledged for many such arrangements the Council might be acting as both agent and principal with the principal portion being the element of grant that the authority will be awarded themselves as a part of a joint arrangement and which it will recognise in its financial statements.

If the Council is administering the distribution of the grant, is fully reimbursed for delivering that funding (and the Council is not liable for any overpayments), the amount of the award is predetermined based on business rate relief or rateable value, then these factors indicate that the Council is acting as an intermediary and does not have 'control'. Therefore accounting as an agent would be appropriate. The grant would not then be reported as income and expenditure, and balances relate only to sums due to or from the Council.

If a Council has discretion over to support the businesses and the amount of the award. These factors that would indicate that the Council is not acting as an agent but has control and is acting as principal. In this instance presentation in the CIES will depend on the Council's judgement as to whether the grant relates to specific service objectives or is non-specific grant income.

1.5 OVERHEADS AND SUPPORT SERVICES

The Council operates and manages its corporate and support services separately and expenditure relating to these activities is reported to key decision makers as separate activities. These overheads are not therefore apportioned to services.

1.6 COUNCIL TAX RECOGNITION

Council Tax receivable for the financial year is recognised in the Collection Fund, a separate statutory account maintained by billing authorities. The Fund is charged with the council tax requirements ('precepts and demands') set by the major preceptors and billing authority before the start of the year, leaving (after providing for uncollectable debts) a surplus or deficit, which is then distributed to the same authorities in future years in proportion to their precepts or demands.

The council tax income included in the Council's Comprehensive Income and Expenditure Statement for the year represents its 'demand' plus its share of the collection fund surplus or deficit due for the year, before any distribution. Because the amount of surplus or deficit that can be credited or charged to the Council's general fund is governed by statute, and is limited to that declared at the start of the year, adjustments are made in the Movement in Reserves Statement to the collection fund adjustment account to reflect the difference between the surplus or deficit due for the year and that which can be released according to statute.

There is no statutory requirement for a separate collection fund balance sheet. Instead the fund balances (arrears, over/pre-payments, bad debts provision and accumulated surpluses or deficits) are distributed across the balance sheets of the billing authority and the major preceptors, in proportion to their precepts and demands. The Council, as a billing authority, therefore accounts for council tax balances on an Agency basis, showing only its share of the fund balances on its balance sheet.

1.7 NATIONAL NON-DOMESTIC RATES (NNDR) INCOME RECOGNITION

NNDR income is recognised in the same way as council tax described above, with the exception that the net income and surplus/deficit credited or charged to the Comprehensive Income and Expenditure Statement is shared between the billing authority, the County Council and central government in statutory proportions. NNDR balances are also distributed across their balance sheets in the same proportions.

1.8 VAT

Income and expenditure excludes any amounts related to VAT, as all VAT collected is payable to HM Revenue and Customs and all VAT paid is recoverable from them.

1.9 NON-CURRENT ASSETS - RECOGNITION OF CAPITAL EXPENDITURE

The Council recognises non-current assets when expenditure is incurred on assets:

- Held for use in the production or supply of goods or services, rental to others, or for administrative purposes.
- Expected to be used for more than one financial period.
- Where it is expected that the future economic benefits associated with the asset will flow to the Council.
- Where the cost can be measured reliably.

The initial cost of an asset is recognised to be:

- Purchase price, construction cost, minimum lease payments or equivalent including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates.
- Costs associated with bringing the asset to the location and condition necessary for it to be capable of operating in the manner required by management.
- Any costs of dismantling and removing an existing asset and restoring the site on which it is located.

The cost of an asset acquired other than by purchase or construction is deemed to be its fair value, except where an asset is acquired via an exchange it is deemed to be the carrying amount of the asset given up by the Council.

Donated assets are measured initially at fair value. The difference between their fair values and any consideration paid is credited to the Taxation and Non Specific Grant Income line in the Comprehensive Income and Expenditure Statement, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in a Donated Assets Reserve account. Where gains are credited to the Comprehensive Income and Expenditure Statement they are reversed out of the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement.

Subsequent 'enhancement' expenditure is treated as capital expenditure when it is considered it will increase the value of the asset or its useful life or increase the extent to which the Council can use the asset.

De Minimis policy - expenditure on vehicles below £5,000 (excluding VAT) or on other assets below £10,000 (excluding VAT) is not treated as capital expenditure except where the sum of identical assets purchased exceeds this figure, as is the case with waste collection bins and caddies.

Capital assets are held on the Balance Sheet as Non-Current Assets.

1.10 NON-CURRENT ASSETS - PROPERTY, PLANT AND EQUIPMENT (PPE)

Assets that have physical substance and are held for use in the provision of services, for rental to others, or for administrative or other operational purposes on a continuing basis are classified as Property, Plant and Equipment. Such assets are categorised as Other Land and Buildings, Vehicles Plant and Equipment, Infrastructure, Community Assets, Surplus Assets and Assets Under Construction (if any).

Infrastructure assets are inalienable assets, expenditure on which is only recoverable by continued use of the asset and there is no prospect for sale or alternative use. Examples include footpaths, cycle tracks and drainage systems.

Community Assets are assets that the authority intends to hold in perpetuity, have no determinable useful lives and which may have restrictions on their disposal. Examples include cemeteries land and open spaces used for recreation.

Surplus Assets are assets which are not being used to deliver services or for administrative purposes but which do not meet the definition of Investment properties or Assets Held for Sale.

Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it yields benefits to the Council for more than one financial year and the cost of the item can be measured reliably. This excludes expenditure on routine repairs and maintenance, which is charged direct to service revenue accounts when it is incurred.

Measurement

PPE assets are initially measured at cost, comprising all expenditure that is directly attributable to bringing the asset into working condition for its intended use. The Council does not capitalise borrowing costs incurred whilst assets are under construction.

The assets are then carried on the Balance Sheet using the following measurement bases:

- Other Land and Buildings – Current value, using the basis of existing use value (EUV) where an active market exists or Depreciated Replacement Cost (DRC), where there is no active market for the asset or it is specialised.
- Infrastructure – depreciated historic cost.
- Community assets – historic cost (where known). The Code offers the option for authorities to measure community assets at valuation. The Council has so far not adopted to change its accounting policy in this way as it does not currently have the management information to make reasonable valuation estimates of community assets.
- Assets under construction – historic cost.
- Surplus Assets – Current value, using the fair value basis (see paragraph 1.18 *Fair Value Measurement*).
- In the case of assets that have short useful lives or low values (or both) i.e. Vehicles, Plant and Equipment, depreciated historic cost is used as a proxy for current value.

Assets included in the Balance Sheet at Current value are re-valued where there have been material changes during the year and as a minimum every five years.

Where there is an upward revaluation, the carrying value is increased and the gain credited to the Revaluation Reserve. This is reflected in the Comprehensive Income and Expenditure Statement as a revaluation gain, included in Other Comprehensive Income and Expenditure. Exceptionally, gains are credited to the Surplus or Deficit on the Provision of Services (and not the Revaluation Reserve) where a revaluation loss or impairment in respect of that asset was previously charged to a service revenue account (adjusted for the depreciation that would have been charged had the revaluation or impairment losses not occurred).

Where decreases in value are identified, they are accounted for as follows:

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1st April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

Impairment

PPE assets are assessed at the end of each year for evidence of impairment. Where evidence exists and the effect is considered material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the difference.

Where there are revaluation gains for the asset in the Revaluation Reserve the impairment loss is written down against that balance (up to the amount of the accumulated gains).

Where there are no gains in the Revaluation Reserve or an insufficient balance to meet the impairment loss, the remaining loss is written down against the relevant service line in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is subsequently reversed, the reversal is credited to the relevant service line in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets with a determinable finite useful life, by writing down the carrying value of the asset in the Balance Sheet over the remaining periods expected to benefit from their use. Assets not depreciated are those without a determinable finite useful life (land and community assets), assets that are not yet available for use (assets under construction) and assets reclassified as Held for Sale.

Depreciation is calculated on the following basis:

- Buildings, Vehicles, Plant, Furniture and Equipment, Infrastructure, Surplus assets – straight-line allocation over the asset's estimated useful life. Newly acquired assets are depreciated from the year following that in which they were acquired.
- Assets under construction are not depreciated until they are brought into use.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged and the depreciation that would have been charged based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

Assets disposed of during the year are depreciated in the year of disposal or in the case of assets reclassified as Held for Sale, in the year they were reclassified.

Componentisation

Where an item of Property Plant and Equipment has components whose cost is significant in relation to the total cost of that item they are identified as separate assets and depreciated separately. The Council's current Componentisation Policy defines a separate component:

- For new assets and enhancements (excluding land), as an item of expenditure with a value greater than £50,000 or 20% of the cost of the asset, whichever is the higher
- For buildings revalued after 1st April 2010, as an item with a current net book value in excess of £250,000 or 20% of the cost, whichever is the higher.

1.11 NON-CURRENT ASSETS - INVESTMENT PROPERTY

Investment properties are those that are held *solely* to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset, in its highest and best use, could be exchanged between market participants at the reporting date. Properties are not depreciated but are revalued annually as necessary dependent on changes in market conditions in the year. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal. Such gains and losses, however, are not permitted by statutory arrangements to have an impact on the General Fund Balance and are therefore reversed out in the Movement in Reserves Statement and credited to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line in the Comprehensive Income and Expenditure Statement.

1.12 NON-CURRENT ASSETS - INTANGIBLE ASSETS

Expenditure on assets that do not have physical substance and which are controlled by the entity through custody or legal rights (e.g. software licences), is capitalised when it will bring benefits to the Council for more than one financial year. Internally generated assets are capitalised where it can be demonstrated that the project is technically feasible, is intended to be completed (with adequate resources being available), where the Council will be able to generate future economic benefits or deliver service potential by being able to sell or use the asset, and where the expenditure during the development phase can be reliably measured.

Intangible assets are measured at cost, which is amortised over the estimated useful life of the asset to the relevant service line in the Comprehensive Income and Expenditure Statement, to reflect the pattern of consumption of benefits. Estimated remaining useful lives are reviewed annually and an asset is tested for impairment whenever there is an indication that the asset might be impaired – any losses recognised are charged to the relevant service line in the Comprehensive Income and Expenditure Statement. Any gain or loss arising on the disposal or cessation of use of an intangible asset is credited or charged to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement.

Amortisation, impairment losses and disposal gains and losses are not permitted to have an impact on the General Fund Balance, so are reversed out of the General Fund Balance in the Movement in Reserves Statement and charged or credited to the Capital Adjustment Account with any sale proceeds greater than £10,000 credited to the Capital Receipts Reserve.

1.13 NON-CURRENT ASSETS – DISPOSALS AND ASSETS HELD FOR SALE

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. Assets are classified as held for sale where the asset is available for immediate sale in its present condition and where the sale is highly probable i.e. the asset has been advertised for sale and a buyer sought and the completion of the sale is expected within twelve months of the balance sheet date.

Except when carried at (depreciated) historic cost, an asset is revalued immediately before its reclassification as Held for Sale, using its existing category's measurement basis. Following reclassification assets are measured at the lower of their carrying values and fair values less costs to sell. Any subsequent gains in value are first used to reverse any losses previously charged to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement and thereafter recognised in the Revaluation Reserve. Losses in value are charged to the Surplus or Deficit on the Provision of Services (even when there is a balance held for that asset in the Revaluation Reserve).

Depreciation is not charged on Assets Held for Sale, except in the year in which they were classified as held for sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified as non-current assets (Property, Plant and Equipment or Investment assets) and valued at the lower of their carrying amount before they were classified as held for sale (adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale), and their recoverable amount at the date of the decision not to sell.

When an asset is disposed of, or decommissioned, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement, also as part of the gain or loss on disposal (i.e. netted off against carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are written off to the Capital Adjustment Account.

Amounts received from a disposal in excess of £10,000 are categorised as capital receipts. The balance of receipts is required to be credited to the Usable Capital Receipts Reserve, and can then only be used for new capital investment or set aside to reduce the Council's underlying need to borrow (the Capital Financing Requirement). Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Such amounts are therefore appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

1.14 REVENUE EXPENDITURE FUNDED FROM CAPITAL UNDER STATUTE (REFCUS)

Expenditure incurred during the year that may be capitalised under statutory provisions but does not result in the creation of non-current assets is charged to the relevant service revenue account in the

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year. To the extent the Council has determined to meet the cost of this expenditure from capital resources (borrowing, capital receipts or grants) a transfer to the Capital Adjustment Account via the Movement in Reserves Statement reverses out the amounts charged to the General Fund Balance so there is no impact on the level of council tax.

1.15 CHARGES TO REVENUE FOR NON-CURRENT ASSETS

Service revenue accounts, support services and trading accounts are charged with the following amounts to record the real cost of holding assets during the year:

- Depreciation of property, plant and equipment used by the relevant service
- Amortisation of intangible assets used by the service
- Revaluation and impairment losses, where there are no accumulated gains in the Revaluation Reserve against which the losses can be charged.

The Council cannot raise council tax to cover depreciation, amortisation or revaluation and impairment losses. It is, however, required to make an annual provision (known as Minimum Revenue Provision or MRP) from revenue towards reducing its overall borrowing requirement, equal to an amount calculated on a prudent basis by the Council in accordance with statutory guidance. The above charges are therefore reversed out of the General Fund Balance and replaced by a MRP contribution to the Capital Adjustment Account in the Movement of Reserves Statement.

1.16 LEASES

Leases are classified as either Finance Leases or Operating Leases. Arrangements that do not have the legal status of a lease but convey the right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

Defining a Finance Lease

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. This is likely to apply if some or all of the following situations are met:

- If the lessee will gain ownership of the asset at the end of the lease term (e.g. in the case of hire purchase)
- If the lessee has an option to purchase the asset at a sufficiently favourable price that it is reasonably certain, at the inception of the lease, that it will be exercised
- If the lease term is for the major part of the economic life of the asset, even if title is not transferred. The economic life of the asset is deemed to be consistent with the useful life of the asset in the depreciation policy. The Council recognises the major part to be 75% of the life of the asset, unless on an individual case basis this would not give a true representation of the substance of the transaction
- At the inception of the lease, the present value of the minimum lease payments amounts to at least substantially all of the fair value of the leased asset. The present value of the minimum lease payments is calculated by discounting at the rate inherent in the lease. If this rate cannot be determined the incremental borrowing rate applicable for that year is used. The Council recognises "substantially all" to mean 90% of the value of the asset. In some circumstances, a level of 75% is used if the Council believes that using this level will give a result that better reflects the underlying transaction

- The leased assets are of such a specialised nature that only the lessee can use them without major modifications
- If the lessee cancels the lease, the lessor's losses associated with the cancellation are borne by the lessee
- Gains or losses from the fluctuation in the fair value of the residual accrue to the lessee (e.g. in the form of a rent rebate equalling most of the sales proceeds at the end of the lease)
- The lessee has the ability to continue the lease for a secondary period at a rent that is substantially lower than market rent.
- Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification.

Lessee Accounting for a finance lease

Where the Council is leasing an asset (for example as a tenant) that is deemed a finance lease, it will recognise that asset within its asset register, and account for that asset as though it were an owned asset.

The initial recognition of the asset is at the fair value of the asset, or if lower, the present value of the minimum lease payments. A liability is also recognised at this value, which is reduced as lease payments are made. Lease payments made to the lessor are split between the reduction in the liability and interest, which is charged to the Comprehensive Income and Expenditure Statement.

Lessor Accounting for a finance lease

Where the Council grants a finance lease over property or items of plant or equipment the carrying values of the relevant assets are written out of the Balance Sheet to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement, as part of the gain or loss on disposal. The amount receivable on disposal (representing the minimum lease payments due), is credited to the same line in the Comprehensive Income and Expenditure Statement, also as part of the gain or loss on disposal, matched by a cash receipt (if a premium has been paid) or a long term debtor (if to be settled by payments in future years) on the Balance Sheet.

The amount receivable on disposal is not permitted by statute to increase the General Fund Balance and is required to be treated as a capital receipt. Where a premium has been received this is posted out of the General Fund Balance to the Capital Receipts Reserve in the Movement in Reserves Statement.

Where the amount due under the lease is settled by payments in future years the amount receivable on disposal is posted out of the General Fund Balance to the Deferred Capital Receipts Reserve.

When received future lease payments are apportioned between:

- A charge for the acquisition of the assets, which reduces the lease debtor.
- Finance interest, which is credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

An amount equivalent to the charge for the acquisition of the assets is at the same time transferred from the Deferred Capital Receipts Reserve to the Capital Receipts Reserve.

Defining an Operating Lease

A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards arising from ownership of the asset.

Lessor Accounting for an operating lease

Where the Council grants an operating lease over property or items of plant or equipment, the asset is retained on the Balance Sheet. Rental income is credited to the relevant service income line or, if the asset is classified as an Investment property, to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Lessee Accounting for operating leases

Rentals paid under operating leases are charged to the service using the asset in the Comprehensive Income and Expenditure Statement.

1.17 FINANCIAL INSTRUMENTS

Financial assets and liabilities are recognised in the Balance Sheet when the authority becomes party to the contractual provisions of the instrument. In the case of a financial asset this is when the authority becomes committed to its purchase, except in the case of trade receivables, which are recognised when the goods or services have been supplied. Financial liabilities are recognised when the cash or goods or services have been received.

Financial Liabilities

Financial liabilities are initially measured at fair value and then carried at amortised cost. Where interest is payable this is charged to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, based on the carrying amount of the liability multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

Normally this means, for the Council's borrowings, the amount recognised in the Balance Sheet represents the outstanding principal repayable plus any accrued interest, and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year stated in the loan agreement. For current payables with no stated interest rate the amount recognised is the outstanding invoiced amount.

Financial Assets

Under IFRS 9 applicable from 2018/19, the authority's financial assets are classified into three types:

- Financial assets at amortised cost – where payments consist solely of principal and interest and the reason for holding is to collect cash flows
- Fair value through Other Comprehensive Income (OCI) – where payments consist solely of principal and interest and the reason for holding is to collect cash flows and sell *and* where payments do not consist solely of principal and interest but where the authority has designated the instrument as Fair value through OCI
- Fair value through Profit and Loss (P&L) - where payments do not consist solely of principal and interest.

Under IAS39, which applied up until 2018/19, financial assets were classified as:

- Loans and receivables – assets that had fixed or determinable payments and were not quoted in an active market. These were initially measured at fair value and carried at amortised cost.
- Available-for-sale assets – those that had a quoted market price and/or did not have fixed or determinable payments. These were initially measured and carried at fair value, except in the case of equity instruments that did not have a quoted price in an active market and for which a reliable fair value could not be established; these were permitted to be carried at cost.

Financial assets at amortised cost

These are initially measured at fair value and carried at amortised cost. Where interest is receivable this is credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. Normally this means, for the Council's loans and investments, the amount recognised in the Balance Sheet is the outstanding principal receivable plus any accrued interest, and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year stated in the loan agreement.

Deposits, bonds and loans are assessed on recognition for impairment due to the likelihood that payments due under the contract will not be made and, if material, a provision for twelve month expected credit losses set aside from the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. If the risk of default increases significantly after initial recognition and for trade and lease receivables a provision is set aside based on expected lifetime credit losses, if deemed significant or material.

For current receivables with no stated interest rate the amount recognised is the outstanding invoiced amount, less any allowance for impairment (provision for bad or doubtful debts).

Any gains and losses that arise on the disposal or de-recognition of the asset are credited or charged to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Fair value through OCI

These are initially measured at cost (equivalent to fair value) and carried at fair value. For instruments quoted in an active market, fair values are based on their market prices at the reporting date, except where the instruments will mature within twelve months of that date, in which case they are assumed not materially different to (and therefore equal to) their carrying values.

Interest receivable is credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, based on the amortised cost of the asset multiplied by the effective rate of interest for the instrument. Dividends from equity instruments designated by the authority as Fair value through OCI are credited to the same line when they become receivable by the Council.

Changes in fair value are balanced by an entry to the Financial Instruments Revaluation Reserve (FIRR) (formerly the Available-for-Sale Reserve), with the gain or loss being recognised in Other Comprehensive Income and Expenditure in the Comprehensive Income and Expenditure Statement.

Any gains or losses held in the FIRR on de-recognition of the asset are credited or charged to the General Fund Balance via the Movement in Reserves Statement.

Fair value through P&L

These are initially measured at cost and carried at fair value. For instruments quoted in an active market, fair values are based on their market prices at the reporting date, except where the instruments will mature within twelve months of that date, in which case they are assumed not materially different to (and therefore equal to) their carrying values.

Dividends are credited to the Financing and Investment Income and expenditure line in the Comprehensive Income and Expenditure Statement (CIES) when they become receivable by the Council. Changes in fair value and any gains or losses on de-recognition are charged or credited to the same line in the CIES and, in the case of pooled investment funds reversed to the Pooled Investment Funds Adjustment Account via the Movement in Reserves Statement (MIRS). Sale proceeds on de-recognition are credited to usable capital receipts via the MIRS.

1.18 FAIR VALUE MEASUREMENT

The Council measures certain non-financial assets (Surplus Assets, Investment Property and Assets Held for Sale) and its Available-for-sale financial assets at fair value at the balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

The fair value of an asset or liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest. In the case of a non-financial asset, the authority takes into account the market participants' ability to use the asset in its 'highest and best use' or by selling it to another market participant that would use the asset in its 'highest and best use'.

Inputs to the valuation techniques used in measuring fair value are categorised within the fair value hierarchy as follows:

- Level 1 - unadjusted quoted prices in active markets for identical assets or liabilities
- Level 2 - directly or indirectly observable inputs other than quoted prices
- Level 3 - unobservable inputs for the asset or liability.

1.19 INVENTORIES

Inventories held in stores are included in the Balance Sheet at the latest price paid. This is a departure from the requirements of the Code, which require inventories to be shown at the lower of cost and net realisable value. The effect of the different treatment is not considered material.

1.20 CASH AND CASH EQUIVALENTS

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that mature in no more than three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management.

1.21 PROVISIONS

Provisions are made where an event has taken place that gives the Council an obligation that probably requires settlement by a transfer of economic benefits, but where the timing or amount of the transfer is uncertain. For instance, the Council may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement when the Council becomes aware of the event, based on its best estimate of the likely settlement. When payments are eventually made, they are charged to the provision carried on the Balance Sheet. Estimated settlements are reviewed at the end of each financial year. Where it becomes more likely than not that a transfer of economic benefits will not be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service line in the Comprehensive Income and Expenditure Statement.

Where some or all of the payment required to settle a provision is expected to be met by another party (e.g. from an insurance claim), this is only recognised as income in the relevant service revenue account if it is virtually certain that reimbursement will be received if the obligation is settled.

1.22 CONTINGENT LIABILITIES

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but, where material, disclosed in a note to the accounts.

1.23 RESERVES

The Council sets aside specific amounts as usable reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts from the General Fund balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service revenue account in that year to form part of the Surplus or Deficit in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure in that year.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, retirement and employee benefits, and they do not represent usable resources for the Council – these reserves are known as unusable reserves.

1.24 CONTINGENT ASSETS

A contingent asset arises where an event has taken place that gives the Council a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council.

Contingent assets are not recognised in the Balance Sheet but, where material, disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

1.25 PRIOR PERIOD ADJUSTMENTS, CHANGES IN ACCOUNTING POLICIES AND ESTIMATES AND ERRORS

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Council's financial position or financial performance. Where a change made has a material effect, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

1.26 EVENTS AFTER THE BALANCE SHEET DATE

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that arose after the reporting period – the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period – the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

1.27 ESTIMATION TECHNIQUES

Estimation techniques are the methods adopted to assess the values of assets, liabilities, gains and losses and changes in reserves in situations where there is uncertainty as to their precise value. Unless specified in the Code or in legislative requirements, the method of estimation will generally be the one that most closely reflects the economic reality of the transaction.

1.28 JOINTLY CONTROLLED OPERATIONS

Jointly controlled operations are activities undertaken by the Council, together with other organisations, involving the shared use of assets and resources of the organisations rather than the establishment of a separate entity. The Council recognises on its Balance Sheet the assets that it controls and the liabilities that it incurs and charges or credits the Comprehensive Income and Expenditure Statement with the expenditure it incurs and the share of income it earns from the activity of the operation.

Such operations and assets, not being separate entities, are accounted for in the Council only accounts and are not separate entities for Group account purposes.

1.29 GROUP ACCOUNTS

Ubico Limited

At 31st March 2021 the Council had a 14.29% shareholding in Ubico Limited, a local authority owned company which (from 2015/16) has seven members, providing environmental services to the shareholder Councils. Since the Council has no control or joint control or significant influence over the company, there is no requirement to produce consolidated group accounts.

Publica Group (Support) Limited

While the Council has an interest in the Company the Council's share of profit for the year and net assets at the balance sheet date have not been consolidated into the Council's single entity accounts. The figures involved are not material to the accuracy of the accounts, and the Council has not prepared Group Accounts on this basis.

2. CHANGES IN ACCOUNTING POLICY AND ACCOUNTING STANDARDS THAT HAVE BEEN ISSUED BUT HAVE NOT YET BEEN ADOPTED

The Code requires changes in accounting policy to be applied retrospectively unless alternative transitional arrangements are specified in the Code. There is also the requirement for an authority to disclose information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted.

In compiling the 2020/21 accounts there are no material effects in relation to these standards.

In response to the Covid19 pandemic, CIPFA/LASAAC deferred the implementation of IFRS 16 Leases in the Public Sector until the 2022/23 financial year, with an effective date of 1st April 2022.

IFRS 16 is not anticipated to have a material effect on the financial statements or balances of the council since the changes mainly affect the recognition of leases by lessees and the authority does not have any finance lease liabilities or material operating leases (see note 22 on the Council as lessee).

3. CRITICAL JUDGEMENTS USED IN APPLYING ACCOUNTING POLICIES

In applying the accounting policies set out on pages 22 to 39 the Council has had to make certain judgements about balances and transactions which may be uncertain depending on future events.

PPE Revaluations

The Council Property Assets have been valued by the valuers employed by Publica Group (Support) Limited.

Our valuation report quotes the following:

“It is now approximately 1 year after the introduction of lockdown measures in the UK. Where possible, evidence has been used for transactions that have taken place subsequent to the outbreak of Covid 19. Where evidence has not been available, pre Covid data has been used and, if appropriate adjusted.

Whilst it is no longer considered appropriate to include a “Material Uncertainty” clause it is noted that there is a greater chance of market volatility than pre pandemic. It is recommended that the valuation of the portfolio is frequently reviewed. Government intervention and the provision of financial support to businesses and employees have assisted in stabilising the property markets during the pandemic. Financial support measures are timetabled to be withdrawn over the coming months. The outcome is as yet unknown.

Sectors such as hospitality and retail have been dramatically hit due to long term closures as a result of lockdown measures. Conversely, distribution and the grocery sector of retail have benefitted from a shift towards online purchasing.

It is reasonable to assume that there will be further medium to long term implications which will impact on the property market in coming years.”

This will also apply to any investments that include PPE valuations such as the Gloucestershire Pension fund’s property assets.

Publica Group (Support) Limited

The Council jointly owns (with West Oxfordshire District Council, Cotswold District Council and Cheltenham Borough Council) Publica Group (Support) Limited, a wholly owned company, limited by guarantee, operating with Mutual Trading Status to deliver services on behalf of the Council and services to other member Councils under contract. While the Council has an interest in the Company the Council’s share of profit for the year and net assets at the balance sheet date have not been consolidated into the Council’s single entity accounts. The figures involved are not material to the accuracy of the accounts, and the Council has not prepared Group Accounts on this basis.

In addition the company is considered to be an employment vehicle, employing and paying staff and then recharging these costs back to the Councils. It does not trade and does not make a profit, with any surpluses generated being redistributed back to the Councils. Each Council has retained its governance arrangements and member control over decisions. Publica are unable to make financial decisions that will have an impact on the Medium Term Financial Strategy of the Councils, without proper approval having been given by each Council in accordance with the Council’s constitution and financial and contract rules.

Pension Liability

No allowance has been made in the Councils’ accounts for any transfer out of the Local Government Pension Scheme (LGPS) of the pension liability to Publica Group (Support) Limited. The service contract and tripartite agreement between the Council, Gloucestershire Pension Fund and Publica Group (Support) Limited mean that the pension liability and risk relating to the pension fund remains with the Council, following the TUPE transfer of the majority of the Council’s staff to Publica on 1st November 2017. Therefore the Council is reporting the pension liability for both staff transferred to Publica, and the Council’s retained staff, in the accounts.

Although Publica, as the employer of many of the current staff may be initially responsible for paying any exit contributions (for example), for any of its staff that are members of the LGPS, such cost will be reimbursed by the relevant Council. The accounts have been prepared on the basis that the full pension fund liability for the LGPS sits in the Council's accounts. There are no separate disclosures for Publica as they are not responsible for any LGPS liability.

Business Rate Appeals Provision

The Local Government Finance Act 2012 introduced a business rates retention scheme that enables local authorities to retain a proportion of the business rates generated in their area. The new arrangements for the retention of business rates came into effect on 1st April 2013. From this date district councils such as Forest of Dean assume a share of the liability for refunding ratepayers who have successfully appealed against the rateable value of their properties on the rating list. A successful appeal may mean the Council having to refund rates paid in previous years. The Council has therefore set aside a provision to cover its share of the repayments it estimates will be made and made a judgement as to the timescale over which they are likely to be repaid.

The provision is based on the expected success rate of appeals lodged at the year end, together with an estimated reduction in the rating list, based on historical experience.

4. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Council's Balance Sheet at 31st March 2021 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

Item	Uncertainties	Effect if actual results differ from assumptions
Property Plant and Equipment	Assets are depreciated over useful lives that are dependent on assumptions about the level of repairs and maintenance that will be incurred in relation to individual assets. The current economic climate makes it uncertain that the Council will be able to sustain its current spending on repairs and maintenance, bringing into doubt the useful lives assigned to assets.	<p>If the useful life of assets is reduced, depreciation increases and the carrying amount of assets falls.</p> <p>It is estimated that the annual depreciation charge for buildings would increase by approximately £8,172 for every year that useful lives had to be reduced.</p>
Pensions Liability	<p>Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Council with expert advice about the assumptions to be applied.</p> <p>In addition, the valuation of Gloucestershire Pension fund's property assets is subject to valuation uncertainty due to the Covid-19 pandemic. This means that less certainty can be attached to these valuations than would otherwise be the case.</p>	<p>The effects on the net pensions' liability of changes in individual assumptions can be measured. For example, a 0.5% decrease in the discount rate assumption would result in an increase in the pension liability of approximately 9%, and a one year increase in member life expectancy would increase the pension liability by approximately 3% to 5%. A sensitivity analysis is included in Note 33-Pensions.</p> <p>The impact of the continuing uncertainties on the carrying value of these assets cannot be assessed at this stage as it depends on the extent and their effect on the wider economy in the long term, and there is currently insufficient evidence available to assess this.</p>
Non-domestic rates (NDR) appeals provision	<p>This provision has been set up to meet losses arising from the successful appeal of businesses against the rateable value of their properties.</p> <p>For appeals up to 31st March 2017 the provision is based on an expected success rate of appeals submitted at 31st March 2017 and an estimated reduction in rateable value. Although based on past experience, both the actual success rate and actual reduction may differ from the estimate.</p> <p>Appeals from 1st April 2017 onwards are subject to a new process known as Check, Challenge, Appeal. As yet there is limited information upon which to base an estimate of the provision necessary under the new process, so the estimated provision has been based on 2% of the Rating list (2017) as at 31st March 2020.</p>	<p>For appeals up to 31st March 2017 a 1% increase in the assumed success rate, together with a 1% reduction in the rates payable, would result in an increase in the estimated provision required of £12,000, of which the Council's share would be £4,800. This would reduce any collection fund surplus able to be distributed to the Council in future years. Note - certain categories of appeals are estimated at 100% expected success rate, based on experience to date.</p> <p>For appeals from 1st April 2017 a 1% change in the level of provision would equate to a change in provision of £202,840.</p>

5. ADJUSTMENTS BETWEEN ACCOUNTING AND FUNDING BASIS UNDER THE REGULATIONS

This note details the adjustments that have been made to Total Comprehensive Income and Expenditure so that it equals the amount available, under statutory provisions, to meet future capital and revenue expenditure.

The following describes the major reserves and the adjustments made to each reserve:

General Fund Balance

The General Fund is the statutory fund into which all the receipts of a council are required to be paid and out of which all liabilities of the Council are to be met, except to the extent that statutory rules might provide otherwise. These rules also specify the financial year in which liabilities and payments should impact on the General Fund Balance, which is not necessarily in accordance with proper accounting practice. The General Fund Balance therefore summarises the resources that the Council is statutorily empowered to spend on its services or on capital investment (or the deficit of resources that the Council is required to recover) at the end of the financial year.

Capital Receipts Reserve

The Capital Receipts Reserve holds the proceeds from the disposal of land or other assets which are restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at the year end.

Capital Grants Unapplied

The Capital Grants Unapplied Reserve holds the grants and contributions received towards capital projects for which the Council has met the conditions that would otherwise require repayment of the monies, but which have yet to be applied to meet expenditure.

STATEMENT OF ACCOUNTS 2020/21

Adjustments between Accounting and Funding basis under the regulations

2019/20 Usable Reserves				2020/21 Usable Reserves		
General Fund Balance £000	Capital Receipts Reserve £000	Capital Grants Unapplied £000		General Fund Balance £000	Capital Receipts Reserve £000	Capital Grants Unapplied £000
			Adjustments to Revenue Resources			
			<i>Amounts by which income and expenditure included in the Comprehensive Income and Expenditure Statement are different from revenue for the year calculated in accordance with statutory requirements</i>			
			Reversal of entries included in the surplus or deficit on the provision of services in relation to capital expenditure (charged or credited to the Capital Adjustment Account)			
(452)	-	-	Charges for depreciation, amortisation and impairment of non-current assets	(478)	-	-
(1)	-	-	Revaluation losses on Property, Plant and Equipment	(149)	-	-
(943)	-	-	Movements in the fair value of Investment properties	166	-	-
1,434	-	(498)	Capital grants and contributions	2,304	-	(1,180)
(630)	-	-	Revenue Expenditure Funded from Capital Under Statute	(1,125)	-	-
(52)	(9)	-	Amounts of non-current assets written off on sale as part of the gain/loss on disposal	(102)	(17)	-
			Reversal of other entries			
(224)	-	-	Pension costs transferred from the Pensions Reserve	977	-	-
(577)	-	-	Fair value gains and losses of pooled Investment Funds	270	-	-
(198)	-	-	Council tax and NNDR net deficit transferred to the Collection Fund Adjustment Account	(1,876)	-	-
(2)	-	-	Holiday Pay transferred from the Accumulated Absences Account	(3)	-	-
(1,645)	(9)	(498)	Total adjustments to Revenue Resources	(16)	(17)	(1,180)
			Adjustments between Revenue and Capital resources			
526	(526)	-	Transfer of non-current asset sale proceeds from revenue to capital receipts	229	(229)	-
(1)	1	-	Payments to the government housing receipts pool funded by a transfer from capital receipts	-	-	-
136	-	-	Capital expenditure financed from revenue balances transferred to the Capital Adjustment Account	111	-	-
661	(525)	-	Total adjustments between Revenue and Capital Resources	340	(229)	-
			Adjustments to Capital resources			
-	1,712	-	Use of capital receipts to finance capital expenditure	-	646	-
-	(1)	-	Transfer from Deferred Capital Receipts upon receipt of cash	-	-	-
-	-	-	Capital Grants and loans repaid	15	(15)	-
-	1,711	-	Total adjustments to Capital Resources	15	631	-
(984)	1,177	(498)	Total adjustments between Accounting and Funding basis under the regulations	339	385	(1,180)

6. EVENTS AFTER THE REPORTING PERIOD

The Statement of Accounts was authorised for issue by the Section 151 Officer on 30th June 2021. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31st March 2021, the figures in the financial statements and notes have been adjusted to reflect the impact of this information, where material.

7. TRADING OPERATIONS & AGENCY SERVICES

The Council has the following trading activity, the deficit of which is included in the Comprehensive Income and Expenditure Statement. An analysis of the trading activities is as follows:

	2020/21 £000	2019/20 £000
Car Parking Expenditure	195	163
Car Parking Income	(92)	(155)
Revaluations	129	-
Net Deficit	232	8

The Council own a number of car parks within the district where a charge for parking is made. Car park trading operations are included within the Development, Asset Management, FEP & Infrastructure shown on the face of Comprehensive Income and Expenditure Statement.

Agency Services

During 2020/21 the council acted as an agent to the government in the distribution of Small Business and Retail, Hospitality and Leisure grants to local businesses. The expenditure incurred was £29.860 million, which was fully reimbursed by government grant received in 2020/21.

8. OTHER OPERATING (INCOME) AND EXPENDITURE

	2020/21 £000	2019/20 £000
Parish Council precepts	2,442	2,331
Levies	42	41
(Gains)/Losses on Disposal of non-current assets	102	52
Right to Buy income	(229)	(526)
Net Other Operating Expenditure	2,357	1,898

Income from Right to Buy sales is due to the Council following the transfer of its housing stock to a housing association in 2003.

STATEMENT OF ACCOUNTS 2020/21

9. FINANCING AND INVESTMENT (INCOME) AND EXPENDITURE

	2020/21 £000	2019/20 £000
Interest payable and similar charges	8	7
Net interest on the net defined benefit liability (asset)	610	872
Interest receivable and similar income	(335)	(344)
Income and expenditure in relation to investment properties and changes in their fair value	(484)	694
Fair value changes in financial assets	(270)	577
Net Taxation and Non Specific Grant Income	(471)	1,806

10. TAXATION AND NON SPECIFIC GRANT (INCOME) AND EXPENDITURE

	2020/21 £000	2019/20 £000
Council Tax	(7,879)	(7,591)
Non-Domestic Rates (income) and expenditure:		
- Billing authority share	(5,400)	(5,343)
- Collection Fund (surplus) / deficit	1,857	369
- Tariff payable to central government	2,659	2,616
- Levy payable to central government less Pool (surplus)/deficit	304	111
- NDR renewable energy contribution	(150)	(208)
	(730)	(2,455)
Non-ring-fenced government grants	(3,933)	(2,634)
Grants for COVID 19 Reliefs	(1,957)	-
Capital grants and contributions	(1,829)	(1,060)
Net Taxation and Non Specific Grant Income	(16,328)	(13,740)

STATEMENT OF ACCOUNTS 2020/21

11. OFFICERS' REMUNERATION

Remuneration disclosures for Senior Officers whose *salary* is less than £150,000 but equal to or more than £50,000 per year:

Post Title	2020/21						
	Salary including Fees and Allowances	Expense Allowances	Compensation for loss of office	Benefits-in-kind	Total Remuneration excluding pension contributions	Pension contributions	Total Remuneration including pension contributions
	£	£	£	£	£	£	£
Head of Paid Service	81,748	18	-	-	81,766	16,595	98,361
Monitoring Officer (October to March)	13,824	494	-	-	14,318	-	14,318
Chief Finance Officer (April to June)	17,468	(3,124)	-	-	14,344	3,451	17,795
Chief Finance Officer (August to March)	46,256	297	-	-	46,553	9,039	55,592
	159,296	(2,315)	-	-	156,981	29,085	186,066
2019/20							
Head of Paid Service	79,560	1,434	-	-	80,994	14,241	95,235
Monitoring Officer	-	-	-	-	-	-	-
Chief Finance Officer	63,844	8,075	-	-	71,919	11,428	83,347
	143,404	9,509	-	-	152,913	25,669	178,582

Notes:

- a) For the purposes of this disclosure, senior employee means Head of Paid Service and chief officers whose annual salary is between £50,000 and £150,000.
- b) The Council does not operate a Performance Pay System and does not pay bonuses to any member of staff.
- c) The statutory role of Monitoring Officer for the Council, was carried out by Bhavna Patel, under a secondment arrangement with Cotswold District Council between April 2020 and July 2020, at a cost of £9,730 to this council in 2020/21. The Council employed its own Monitoring Officer on a two day a week basis between October 2020 and March 2021. For the interim period this role was covered by the Deputy Monitoring Officer.
- d) In December 2020, the Chief Financial Officer was also appointed as the Returning Officer for the District.

The Council did not employ any other staff receiving more than £50,000 remuneration for the year (excluding employer's pension contributions).

STATEMENT OF ACCOUNTS 2020/21

The numbers of exit packages with total cost per band and total cost of compulsory and other redundancies are set out in the table below.

Exit package cost band (including special payments)	Number of compulsory redundancies		Number of other departures agreed		Total number of exit packages by cost band		Total cost of exit packages in each band £	
	2020/21	2019/20	2020/21	2019/20	2020/21	2019/20	2020/21	2019/20
£0 - £20,000	-	-	-	2	-	2	-	14,831
£20,001 - £40,000	-	-	-	-	-	-	-	-
£40,001 - £60,000	-	-	-	-	-	-	-	-
£60,001 - £80,000	-	-	-	-	-	-	-	-
£80,001 - £100,000	-	-	-	-	-	-	-	-
£100,001 - £150,000	-	-	-	-	-	-	-	-
£150,001 - £200,000	-	-	-	-	-	-	-	-
Total	-	-	-	2	-	2	-	14,831

12. MEMBERS' ALLOWANCES

In 2020/21 the Council paid £279,138 (2019/20 £275,710) in allowances and expenses to 36 members. The Expenditure reflects members' allowances approved by Council for 2020/21, the approved budget was for 38 members however there were two vacancies during the financial year. Full details of the Members' Allowances scheme for 2020/21 can be found on the Council's website.

13. TERMINATION BENEFITS

The Council did not terminate the contracts of any employees in 2020/21 (2 in 2019/20) so there were no costs incurred (£14,831 in 2019/20). There were no early retirement costs or redundancy payments in 2020/21 (£14,831 redundancy payments in 2019/20). All staff redundancies were made on a voluntary basis, with no compulsory redundancies. These costs have been charged to the relevant service line shown within the Comprehensive Income and Expenditure Statement.

14. RELATED PARTY TRANSACTIONS

The Council is required to disclose material transactions with related parties; bodies or individuals with the potential to control or influence the Council or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.

Central Government

Central Government has significant influence over the general operations of the Council; it is responsible for providing the statutory framework within which the Council operates, providing the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties (e.g. council tax bills, housing benefits). Grants received from government departments are shown in note 16.

Members

Members of the Council have direct control over the Council's financial and operating policies. The total of members' allowances paid in 2020/21 is shown in note 12. During 2020/21 works and services to the value of £210,007 were commissioned from organisations in which ten members had an interest, grants totalling £143,787 were paid to voluntary organisations in which eleven members had an interest. In all instances, contracts were awarded in accordance with the Council's standing orders and grants were made with proper consideration of declarations of interest. The relevant members did not take part in any discussion or decision relating to the grants. Details of these transactions are recorded in the Register of Members' Interests, open to public inspection at the council offices during office hours.

Other public bodies (subject to common control by central government)

The Council collects precepts on behalf of Gloucestershire County Council, Gloucestershire Police and Crime Commissioner and the Town and Parish Councils within the district's area. Precepts for the County and Police and Crime Commissioner are shown in the notes to the Collection Fund.

Six members of the District Council are also members of Gloucestershire County Council. Eighteen members of the District Council are also members of Town or Parish Councils. Parish Precepts are shown in the Comprehensive Income and Expenditure Statement.

Council employees are eligible to be members of the Local Government Pension Scheme, administered by Gloucestershire County Council. The total employer's contributions paid into the Pension fund by the Council were £6,232,102 (includes a prepayment of £5,531,000) in respect of 2020/21 (£574,000 in 2019/20). Further detail can be found in note 33 on page 77.

South West Audit Partnership (SWAP)

Forest of Dean District Council is a Member of SWAP which is a company limited by guarantee and is wholly owned and controlled, as an in-house company, by the members and is a local authority controlled company for the purposes of Part V of the Local Government and Housing Act 1989. The liability of each member is limited to £1, being the amount that each member undertakes to contribute to the assets of the Company in the event of it being wound up while he is a member or within one year after he ceases to be a member.

Ubico Limited

Ubico Limited was set up on 1st April 2012, to deliver environmental services, and was jointly owned by Cheltenham Borough Council and Cotswold District Council. During 2015 and 2016, Forest of Dean District Council, Tewkesbury Borough Council, West Oxfordshire District Council, Stroud District Council and Gloucestershire County Council joined the company as shareholders. This Council holds an equal 1/7th shareholding in the Company.

The company provides services to the shareholder Councils on a not-for-profit basis and therefore qualifies for the Teckal exemption (named after the EU case that established the principle). As a Teckal company, Ubico Limited must ensure that the percentage of work undertaken outside of the shareholder contracts is less than 20% of its total activity.

While the Council has a 1/7th shareholding in Ubico Limited, no members of Forest of Dean District Council serve on the company's Board of Directors, the Council is not deemed to have significant influence over the company. The separate operating practices, management structure and majority-voting on the Ubico board do not constitute any means of joint-control over the company. The Council's interest is therefore classed as an investment in Ubico.

Publica Group (Support) Limited

Publica Group (Support) Limited is a not-for-profit company limited by guarantee with no share capital.

Forest of Dean District Council, along with West Oxfordshire District, Cotswold District and Cheltenham Borough Councils have jointly set up Publica Group (Support) Limited, a wholly owned company, limited by guarantee, operating with Mutual Trading Status to deliver services on behalf of the Council and services to other members Councils under contract.

Publica Group (Support) Limited is a Teckal company fulfilling the conditions set out in Regulation 12(4) of the Public Contracts Regulations 2015. The Company is subject to management supervision by the Members. As such, the Company is a body governed by public law as defined in the Public Contracts Regulations 2015.

While Publica Group (Support) Limited works closely with the Council, the company has its own board of Directors, its own Management team, and operates independently from the Council.

During 2020/21 the Council purchased services from Publica Group (Support) Limited to the value of £5,599,948 (£5,420,960 in 2019/20) and the company generated a surplus for the year of £46,255 (£51,263 for 2019/20). Whilst the Council is a partner, the Council's share of Publica's net assets of £120,932 have not been included or consolidated into Group accounts as they are not deemed material to the accounts.

STATEMENT OF ACCOUNTS 2020/21

15. EXTERNAL AUDIT COSTS

The total audit fees payable to the Council's external auditor in 2020/21 were £85,844 (£69,758 in 2019/20), made up as follows:

	2020/21 £000	2019/20 £000
Fees payable to Grant Thornton UK LLP with regard to external audit services carried out by the appointed auditor	36	36
Audit Fee Variations	14	8
2018/19 Additional Fees paid to Grant Thornton UK LLP in 2019/20	-	4
2019/20 Additional Fees paid to Grant Thornton UK LLP in 2020/21	14	-
Fees payable to Grant Thornton UK LLP for the certification of grant claims and returns	22	22
	86	70

STATEMENT OF ACCOUNTS 2020/21

16. GRANT INCOME

The Council credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement:

	2020/21 £000	2019/20 £000
Credited to Taxation and Non Specific Grant Income:		
Revenue Support Grant	27	26
New Homes Bonus	820	1,236
Business Rates Relief Grants	2,936	1,238
Transparency	16	8
Rural Services Delivery Grant	125	125
Distribution of Surplus on National Levy Account	9	-
NDR Income Guarantee Grant	252	-
COVID19 Local Authority Support Grant	1,232	-
Sales, Fees & Charges Support Grant	473	-
	5,890	2,633
Credited to Services:		
Housing Benefit Grant	15,588	16,026
Disabled Facilities Grant	475	374
NNDR Administration	116	117
Council Tax Administration Subsidy	93	92
DWP Additional Grant	50	60
Discretionary Housing Payments	119	101
COVID-19 Self-Isolation Administration Grant	25	-
COVID-19 New Burdens Grants	435	-
COVID-19 High Street Reopening Funding	36	-
COVID-19 Local Authority Compliance & Enforcement	39	-
COVID-19 Discretionary Self Isolation Payments	66	-
COVID-19 Discretionary 1 st Lockdown Business Grants	1,126	-
COVID-19 Additional Restrictions Grant (ARG)	2,507	-
COVID-19 Local Restriction Support Grant (LRSG) Open	466	-
Other Government Grants	239	571
Capital Grants & Contributions	1,829	1,060
Contributions from County Council	347	22
Total	29,446	21,056

The council has received the following grants and contributions that have yet to be recognised as income, as they have conditions attached to them which have yet to be met. The balances at the year-end are as follows:

	2020/21 £000	2019/20 £000
Grants Receipts in Advance (Capital Grants)		
Disabled Facilities Grant	28	28
Total Grants Receipts in Advance (Capital Grants)	28	28

STATEMENT OF ACCOUNTS 2020/21

17. SEGMENTAL REPORTING

EXPENDITURE AND FUNDING ANALYSIS

The objective of the Expenditure and Funding Analysis is to demonstrate to council tax and rent payers how the funding available to the Council (government grants, rents council tax and business rates) for the year has been used in providing services in comparison with those resources consumed or earned by authorities in accordance with generally accepted accounting practices. The Expenditure and Funding analysis also shows how this expenditure is allocated for decision making purposes between the Council's services. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

2019/20			EXPENDITURE & FUNDING ANALYSIS	2020/21		
Net expenditure chargeable to General Fund balances £000	Adjustments between the funding and accounting basis £000	Net expenditure in the Comprehensive Income and Expenditure Statement £000		Net expenditure chargeable to General Fund balances £000	Adjustments between the funding and accounting basis £000	Net expenditure in the Comprehensive Income and Expenditure Statement £000
3,672	(1,413)	2,259	Finance, Business Support & Jobs	1,840	(446)	1,394
188	75	263	Planning Policy, Performance, Shared Working & Climate Emergency	543	(201)	342
408	78	486	Housing, Town & Parish Councils (including Town Centre Development)	885	(261)	624
703	34	737	Governance, Sport & Leisure, Tourism, Arts & Communities (inc Community Safety)	1,065	(91)	974
767	357	1,124	Development, Asset Management, FEP & Infrastructure	1,026	664	1,690
3,404	149	3,553	Environment, Wildlife, Heritage & Culture (inc waste & recycling & AONB designation)	3,614	(184)	3,430
1,942	331	2,273	Policy & Strategy, Cross Border Issues, Future Generations & Health & Wellbeing	1,660	(281)	1,379
11,084	(389)	10,695	Net Cost of Services	10,633	(800)	9,833
(11,409)	1,373	(10,036)	Other income and expenditure	(14,903)	461	(14,442)
(325)	984	659	(Surplus) or Deficit	(4,270)	(339)	(4,609)
(8,210)			Opening General Fund Balance including earmarked reserves at 1 April	(8,535)		
(325)			Add (Surplus) or deficit in year	(4,270)		
(8,535)			Closing General Fund Balance including earmarked reserves at 31 March (i)	(12,805)		

STATEMENT OF ACCOUNTS 2020/21

Note to Expenditure & Funding analysis

2019/20				Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement amounts	2020/21			
Adjustments for capital purposes (note 1 below)	Net changes for the Pension Adjustments (note 2)	Other Differences (note 3)	Total Adjustments		Adjustments for capital purposes (note 1 below)	Net changes for the Pension Adjustments (note 2)	Other Differences (note 3)	Total Adjustments
£000	£000	£000	£000		£000	£000	£000	£000
-	(1,413)	-	(1,413)	Finance, Business Support & Jobs	20	(466)	-	(446)
-	75	-	75	Planning Policy, Performance, Shared Working & Climate Emergency	-	(201)	-	(201)
(1)	79	-	78	Housing, Town & Parish Councils (including Town Centre Development)	(22)	(239)	-	(261)
-	34	-	34	Governance, Sport & Leisure, Tourism, Arts & Communities (inc Community Safety)	-	(91)	-	(91)
221	136	-	357	Development, Asset Management, FEP & Infrastructure	773	(109)	-	664
37	112	-	149	Environment, Wildlife, Heritage & Culture (inc waste & recycling & AONB designation)	12	(197)	1	(184)
-	329	2	331	Policy & Strategy, Cross Border Issues, Future Generations & Health & Wellbeing	-	(284)	3	(281)
257	(648)	2	(389)	Net Cost of Services	783	(1,587)	4	(800)
(274)	872	775	1,373	Other Income and Expenditure from the Funding Analysis	(1,755)	610	1,606	461
				Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement surplus or deficit				
(17)	224	777	984		(972)	(977)	1,610	(339)

Notes

(1) Adjustments for capital purposes

This column adds in revaluation gains/losses on Property, Plant and Equipment and Revenue Expenditure funded from capital under statute (REFCUS) in the service lines and for:

- Other operating expenditure – adds gains/losses on disposals of Property, Plant and Equipment
- Financing and investment income and expenditure – the statutory charges for capital financing (Minimum Revenue Provision) and revenue financing of capital expenditure are deducted as these are not chargeable under generally accepted practices, and changes in the fair value of Investment properties are added
- Taxation and non-specific grant income and expenditure – this line is credited with capital grants receivable in the year which have no conditions or for which conditions were satisfied in the year.

Depreciation and amortisation charges are included in the service lines in the Net Expenditure chargeable to the General Fund balances column of the Expenditure and Funding analysis (as they are included in reports to management), but then reversed out in Other Income and Expenditure so they have no impact on council tax. The reversal is removed in the Other Income and expenditure line in the Adjustments for capital purposes column above to ensure such charges are included in the surplus or deficit on the provision of services in the Comprehensive Income and Expenditure Statement.

(2) Net change for the Pensions Adjustments

- for services - the removal of employer pension contributions and their replacement with current and past service costs
- for Financing and investment income and expenditure – the addition of net interest on the pensions defined benefit liability.

(3) Other Differences

- For Financing and Investment Income and Expenditure – adjustments to the general fund for changes in the fair value of pooled investment funds.
- For Taxation and non-specific grant income and expenditure – timing differences between the income for council tax and non-domestic rates (NDR) credited under statutory regulations and that recognised under generally accepted accounting practice.
- For services – the addition of the accumulated absences accrual representing annual and other leave due to staff at 31st March 2021

STATEMENT OF ACCOUNTS 2020/21

SEGMENTAL INCOME

The net expenditure chargeable to the general fund balance in the Expenditure and Funding Analysis includes the following items on a segmental basis:

	2020/21		2019/20	
	Depreciation, amortisation and impairment £000	Revenues from external customers £000	Depreciation, amortisation and impairment £000	Revenues from external customers £000
Finance, Business Support & Jobs	87	(840)	130	(607)
Planning Policy, Performance, Shared Working & Climate Emergency	-	(575)	-	(874)
Housing, Town & Parish Councils (including Town Centre Development)	-	(728)	-	(596)
Governance, Sport & Leisure, Tourism, Arts & Communities (inc. Community Safety)	86	(203)	91	(183)
Development, Asset Management, FEP & Infrastructure	203	(606)	130	(759)
Environment, Wildlife, Heritage & Culture (inc. waste & recycling & AONB designation)	102	(1,972)	102	(1,855)
Policy & Strategy, Cross Border Issues, Future Generations & Health & Wellbeing	-	(647)	-	(1,067)
Total included in cost of services	478	(5,571)	453	(5,941)
Financing & Investment income & Expenditure		(387)		(355)
Taxation and other Non-Specific Grant Income		(150)		(208)
Total included in Fees, Charges & other service income, Note 18		(6,108)		(6,504)

STATEMENT OF ACCOUNTS 2020/21

18. EXPENDITURE AND INCOME ANALYSIED BY NATURE

The Council's expenditure and income is analysed as follows:

	2020/21 £000	2019/20 £000
Expenditure		
Employee benefit expenses	1,178	2,278
Publica Contract	6,087	6,075
Other service expenses	29,305	25,296
Depreciation, amortisation, impairment	478	453
Revaluation losses on Property, Plant & Equipment (note 5)	149	1
Investment Properties Changes in Fair Value (loss)	143	988
Changes in Fair Value of Investments (loss)	20	577
Interest payments	618	879
Precepts and levies	7,304	5,468
Loss on disposal of non-current assets (see note 8)	102	52
Total Expenditure	45,384	42,067
Income		
Fees, charges and other service income	(5,621)	(5,850)
Publica Contract	(487)	(654)
Right to Buy Income (see note 8)	(229)	(526)
Investment Properties Changes in Fair Value (gain)	(309)	(45)
Changes in Fair Value of Investments (gain)	(289)	-
Interest and investment income	(334)	(343)
Income from council tax and non-domestic rates	(13,278)	(12,934)
Government grants and contributions	(29,446)	(21,056)
Total Income	(49,993)	(41,408)
(Surplus) or Deficit on the Provision of Services	(4,609)	659

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19. PROPERTY, PLANT AND EQUIPMENT

2019/20							2020/21					
Other Land and buildings £000	Vehicles, Plant and equipment £000	Infra-structure assets £000	Community assets £000	Surplus assets £000	Total £000		Other Land and buildings £000	Vehicles, Plant and equipment £000	Infra-structure assets £000	Community assets £000	Surplus assets £000	Total £000
7,154	1,804	687	150	1,684	11,479	Cost or valuation	7,598	1,942	635	170	1,598	11,943
-	421	20	-	-	441	At 1st April	-	104	-	-	-	104
445	(4)	-	-	(66)	375	Additions	(463)	-	-	-	(103)	(566)
(1)	-	-	-	-	(1)	Revaluation increases / (decreases) recognised in the Revaluation Reserve	(133)	-	-	-	(20)	(153)
-	(279)	(72)	-	-	(351)	Revaluation increases / (decreases) recognised in the surplus / deficit on the provision of services	-	(84)	(247)	-	-	(331)
-	-	-	20	(20)	-	Derecognition - disposals	-	-	-	-	-	-
						Other Reclassifications						
7,598	1,942	635	170	1,598	11,943	At 31st March	7,002	1,962	388	170	1,475	10,997
(112)	(1,162)	(286)	-	-	(1,560)	Accumulated Depreciation and Impairment	(167)	(1,059)	(288)	-	-	(1,514)
(171)	(198)	(22)	-	-	(391)	At 1st April	(205)	(247)	(23)	-	-	(475)
116	21	-	-	-	137	Depreciation charge	241	-	-	-	-	241
-	-	-	-	-	-	Depreciation written out to the Revaluation Reserve	4	-	-	-	-	4
-	279	20	-	-	299	Depreciation written out to the surplus / deficit on the provision of services	-	34	137	-	-	171
-	1	-	-	-	1	Derecognition - disposals	-	(1)	-	-	-	(1)
						Rounding Adjustment						
(167)	(1,059)	(288)	-	-	(1,514)	At 31st March	(127)	(1,273)	(174)	-	-	(1,574)
7,431	883	347	170	1,598	10,429	Net Book Value at 31st March	6,875	689	214	170	1,475	9,423

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Depreciation

The following useful lives and depreciation rates have been used in the calculation of depreciation:

- Buildings – 10 – 50 years, depending in the estimated useful life of the asset
- Vehicles, Plant, Furniture and Equipment – between 1 and 10 years, depending on the estimated useful life of the asset
- Infrastructure – 10 - 40 years.

Revaluation of Non-Current Assets

The Council formally re-values its land and buildings on a rolling programme to ensure they are revalued at least every five years. Valuations at 31st March 2021 were carried out by Publica Group (Support) Limited valuers Richard Webb MRICS and William McMahon MRICS. The basis of the valuations is shown in the Statement of Accounting Policies.

Valued at	Land and Buildings £000	Vehicles Plant and Equipment £000	Infra-structure £000	Community Assets £000	Surplus Assets £000	Total Property Assets £000
Historic Cost	-	1,945	388	170	-	2,503
Current Cost in:						
2017/18	863	-	-	-	-	863
2018/19	365	-	-	-	-	365
2019/20	-	17	-	-	-	17
2020/21	5,774	-	-	-	1,475	7,249
Total	7,002	1,962	388	170	1,475	10,997

Non-current assets owned by the Council include the following:

	Number of assets held at 31 March	
	2021	2020
Other Land and Buildings:		
Off Street Car Parks	18	18
Lorry Parks	1	1
Office Buildings	1	1
Public Conveniences	13	13
Cemetery Buildings	2	2
Swimming Pools	1	1
Vehicles, Plant and Equipment	25	24
Surplus Assets	15	15

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Componentisation

Under the Code the Council is required to account separately for expenditure on major building components incurred from 1st April 2010, so that they can be depreciated over their respective useful lives. No components were identified in 2020/21.

Fair Value Measurement of surplus Assets

The fair values of surplus assets valued at 31st March 2021 have been based on a market approach using current market conditions, recent sale prices and other relevant information for similar assets in the local area. The level of observable inputs is therefore significant, leading to the properties being categorised as Level 2 in the fair value hierarchy.

20. CAPITAL EXPENDITURE AND CAPITAL FINANCING

The total amount of capital expenditure incurred in the year is shown in the table below (including the value of assets acquired under finance leases), together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as the assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Council that has yet to be financed. The CFR is analysed in the final part of this note.

	2020/21 £000	2019/20 £000
Opening Capital Financing Requirement	-	-
<i>Capital Investment:</i>		
Property Plant and Equipment	104	441
Investment Properties	646	1,712
Intangible Assets	7	-
Revenue Expenditure Funded from Capital under Statute	1,125	630
Sources of finance:		
Capital Receipts	(646)	(1,712)
Government grants and other contributions	(1,125)	(935)
<i>Sums set aside from revenue:</i>		
Direct revenue contributions	(111)	(136)
Minimum Revenue Provision	-	-
Closing Capital Financing Requirement	-	-
<i>Explanation of movements in year:</i>		
Increase in underlying need to borrow (unsupported by government financial assistance)	-	-
Assets acquired under finance leases	-	-
Increase/(decrease) in Capital Financing Requirement	-	-

21. INVESTMENT PROPERTY

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement:

	2020/21 £000	2019/20 £000
Rental income from investment property	386	354
Direct operating expenses arising from investment property	(68)	(105)
Net gain/(loss)	318	249

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on its right to the remittance of income and the proceeds of disposal. The Council has no contractual obligations to purchase, construct, enhance or develop investment property, however some lease agreements require the Council to repair and maintain properties.

The following table summarises the movement in the fair value of investment properties over the year.

	2020/21 £000	2019/20 £000
Balance at start of year	5,525	4,756
Additions:		
Purchases	646	-
Construction	-	1,712
Net gains/losses from fair value adjustments	166	(943)
Balance at year-end	6,337	5,525

Fair Value measurement of Investment Properties

The fair values of Investment properties have been based on a market approach using current market conditions, recent sale prices and other relevant information for similar assets in the local area. Where existing rents have been capitalised, the yield has been obtained by using market knowledge and evidence. The level of observable inputs is therefore significant, leading to the properties being categorised at Level 2 in the fair value hierarchy. In estimating the fair values of the Investment properties, the highest and best use of the properties is their current use.

22. ASSETS HELD UNDER LEASES

Council as Lessee

Finance Leases

The Council does not currently have any finance leases as a Lessee.

Operating Leases

The Council has acquired a number of assets by entering into operating leases. In addition, the Council has entered into long-term agreements with a number of local schools to operate leisure facilities in premises owned by the schools, outside of the school opening hours. These agreements have been reviewed and it has been determined these are effectively operating leases although no rental payments are made; instead the Council contributes to the running costs of the premises. For accounting purposes, it has been decided to disclose a notional payment of £1 per year per leisure centre.

The future minimum lease payments due under non-cancellable leases in future years are:

	2020/21 £000	2019/20 £000
Property, Plant & Equipment		
Not later than 1 year	7	26
Later than 1 year and not later than 5 years	5	30
Later than 5 years	35	35
	47	91

The expenditure charged to all service lines in the Comprehensive Income and Expenditure Statement during the year in relation to the Property, Plant & Equipment leases was £22,377 (£29,428 2019/20).

Council as Lessor

Finance Leases

The Council has leased a number of vehicles to Ubico Limited.

The Council has a gross investment in the lease, made up of the minimum lease payments expected to be received over the remaining term and the residual value anticipated for the property when the lease comes to an end. The minimum lease payments comprise settlement of the long-term debtor for the interest in the vehicles acquired by the lessee and finance income that will be earned by the Council in future years whilst the debtor remains outstanding. The gross investment is made up of the following amounts.

	2020/21 £000	2019/20 £000
Finance lease debtor (net present value of minimum lease payments):		
Current – payments due within 1 year	13	5
Non-current – payments due after 1 year	61	28
Unearned finance income	6	3
Gross investment in the lease	80	36

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The gross investment in the lease and the minimum lease payments will be received over the following periods:

	Gross Investment in the Lease		Minimum Lease Payments	
	2020/21 £000	2019/20 £000	2020/21 £000	2019/20 £000
Not later than 1 year	15	6	13	5
Later than 1 year and not later than 5 years	54	23	50	21
Later than 5 years	11	7	11	7
	80	36	74	33

The Council has not set-aside an allowance for uncollectable debts in relation to its finance leases. Any outstanding debts would be accounted for within the Sundry Debtors bad-debt.

Operating Leases

The Council owns a number of properties it leases to other organisations under operating leases. All the assets are held as Investment Properties. The future minimum lease payments receivable under non-cancellable leases in future years are:

	2020/21 £000	2019/20 £000
Not later than 1 year	365	343
Later than 1 year and not later than 5 years	1,137	1,167
Later than 5 years	635	808
	2,137	2,318

The minimum lease payments receivable do not include rents that are contingent on events taking place after the lease was entered into, such as adjustments following rent reviews.

23. INTANGIBLE ASSETS

	2020/21 £000	2019/20 £000
Balance at start of year:		
Gross carrying amounts	115	747
Accumulated amortisation	(110)	(680)
Net carrying amount at start of year	5	67
Rounding Adjustment	1	-
Additions:		
Purchases	7	-
Amortisation for the period	(3)	(62)
Net carrying amount at end of year	10	5
Comprising:		
Gross carrying amounts	62	115
Accumulated amortisation	(52)	(110)
	10	5

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24. FINANCIAL INSTRUMENTS

The following categories of financial instrument are carried on the Balance Sheet:

	Long Term		Current	
	2020/21 £000	2019/20 £000	2020/21 £000	2019/20 £000
Investments				
Financial assets at amortised cost (note 1 below)	-	1,000	1,002	3,011
Fair value through P&L – Pooled Funds (note 2)	5,452	5,182	64	59
Quoted Equity Investment (note 3)	2,060	1,960	-	-
Total Investments	7,512	8,142	1,066	3,070
Cash & cash equivalents				
Financial assets at amortised cost	-	-	4,877	(354)
Fair value through P&L (note 4)	-	-	2,100	7,812
Total cash & cash equivalents	-	-	6,977	7,458
Debtors				
Financial assets at amortised cost	1,387	1,749	-	198
Total included in debtors (note 5)	1,387	1,749	-	198
Total Financial Assets	8,899	9,891	8,043	10,726
Financial Liabilities at amortised cost				
Borrowings	-	-	-	(5,003)
Creditors (note 6)	-	-	(3,802)	(762)
Total Financial Liabilities	-	-	(3,802)	(5,765)

- (1) These comprise deposits with banks and other local authorities and bank certificates of deposit.
- (2) These comprise units in the CCLA pooled property fund purchased during 2017/18 and units in the Schroders Income Maximising Fund and CCLA Diversified Income Fund, the carrying (fair) value of which has been assessed using Level 1 inputs in the fair value hierarchy (quoted prices for identical units) at 31st March 2021.
- (3) This comprises shares in Fundamentum Social Housing REIT (Real Estate Investment Trust) purchased during 2019/20
- (4) These comprise money market funds that are readily convertible to known amounts of cash and subject to insignificant risk of changes in value.
- (5) Further details of current debtors are given in note 26, page 69. The figures shown above exclude payments in advance and non-exchange transactions, such as taxes and grants due, which are not classified as financial instruments.
- (6) Further details of current creditors are given in note 28, page 70. The figures shown above exclude receipts in advance, which are not classified as financial instruments.

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Income, Expense, gains and losses

	2020/21				2019/20			
	Financial Liabilities measured at amortised cost	Financial Assets Loans and receivables	Financial Assets Available-for-sale	Total	Financial Liabilities measured at amortised cost	Financial Assets Loans and receivables	Financial Assets Available-for-sale	Total
	£000	£000	£000	£000	£000	£000	£000	£000
Interest expense	8	-	-	8	7	-	-	7
Fee expense	-	-	-	-	-	-	-	-
Total expense in Surplus or Deficit on the Provision of Services	8	-	-	8	7	-	-	7
Interest Income	-	(53)	(282)	(335)	-	(67)	(277)	(344)
Total Income in Surplus or Deficit on the Provision of Services	-	(53)	(282)	(335)	-	(67)	(277)	(344)
(Net gain)/loss for the year	8	(53)	(282)	(327)	7	(67)	(277)	(337)

Fair Values of Assets and Liabilities

Financial liabilities and financial assets (represented by loans and receivables) are carried on the balance sheet at amortised cost. Their fair values can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments. As the majority of the assets and liabilities are instruments that will mature in the coming twelve months, the carrying amounts are deemed to approximate to fair value. The fair value of trade and other receivables is taken to be the invoiced or billed amount.

Financial assets (represented by Available-for-Sale assets) are carried on the balance sheet at fair value. Where an instrument will mature in the next twelve months the fair value is assumed to be equal to its cost, equal to its fair value on the purchase date. The valuation basis therefore uses Level 1 inputs in the fair value hierarchy (i.e. quoted prices in an active market).

NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

Key Risks

The Council's activities expose it to a variety of financial risks. The key risks are:

- credit risk – the possibility that other parties might fail to pay amounts due to the Council
- liquidity risk – the possibility that the Council might not have funds available to meet its commitment to make payments
- re-financing risk – the possibility that the Council might be requiring to renew a financial instrument on maturity at disadvantageous rates or terms
- market risk – the possibility that financial loss might arise for the Council as a result of changes in such measures as interest rates.

The Council's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services. Risk management is carried out by the Treasury Officer under policies approved by the Council in the annual Treasury Management Strategy. The Council provides written principles for risk management, as well as written policies covering specific areas such as interest rate risk, credit risk and the investment of surplus cash.

Credit risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposure to the Council's customers. This risk is minimised through the Annual Investment Strategy, which requires that deposits are not made with banks and financial institutions unless they meet identified minimum credit criteria in accordance with Fitch, Moody's and Standard and Poors ratings services. The Annual Investment Strategy also considers maximum amounts and time limits in respect of each financial institution. Deposits are not made with banks and financial institutions unless they meet the minimum requirements of the investment criteria outlined above. The full Investment Strategy for 2020/21 was approved by Council on 20th February 2020 and is available on the Council's website.

The Council used the creditworthiness services of Arlingclose Limited during 2020/21. The maximum investment that could be made with an approved UK counterparty was £4 million, and with an approved non-UK counterparty £4 million. No breaches of the Council's counterparty criteria occurred during the reporting period and the Council does not expect any losses from non-performance by any of its counter-parties.

The Council's maximum exposure to credit risk in relation to its investments of £15.810 m cannot be assessed generally as the risk of any institution failing to make interest payments or repay the principal sum will be specific to each individual institution. Recent experience has shown that it is rare for such entities to be unable to meet their commitments. A risk of default applies to all of the Council's investments but there was no evidence at 31st March 2021 that this was likely to crystallise.

The following analysis summarises the Council's potential maximum exposure to credit risk (using investments outstanding and arranged at 31st March 2021), based on experience of default assessed by the ratings agencies and the Council's experience of its customer collection levels over the last five financial years and adjusted to reflect current market conditions.

	Amount at 31 March 2021 £000 (a)	Historical experience of default % (b)	Adjustment for market conditions at 31 March 2021 % (c)	Estimated maximum exposure to Default £000 (a*c)
Deposits with banks and financial institutions				
AAA rated counterparties	2,100	-	-	-
A rated counterparties	5,132	1.68	1.310	67
Local Authorities	1,002	1.68	1.310	13
Unrated pooled Funds	7,576	-	-	-
	15,810			80

The historical experience of default has been taken from 12 month expected credit loss calculations published by Moody's rating agency at March 2021, relating to 2020 figures. Whilst current economic conditions have raised the overall possibility of default, the Council maintains strict credit criteria for investment counterparties.

The Council also uses non-credit rated institutions, such as smaller building societies or bank subsidiaries where the parent has a satisfactory rating. In these circumstances, these investments are classified as Other Counterparties.

No breaches of the Council's counterparty criteria occurred during the reporting period and the Council does not expect any losses from non-performance by any of its counterparties in relation to deposits and bonds.

The Council does not generally allow credit for its trade debtors as payment is due immediately. This means that all of the £83,931 trade debtor balance is technically past its due date for payment. The past due amount can be analysed by age as follows:

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	2020/21 £000	2019/20 £000
Less than 3 months	46	46
3 to 6 months	1	5
6 months to 1 Year	3	2
Over 1 year	33	24
	83	77

Liquidity risk

The Council has a comprehensive cash flow management system that seeks to ensure that cash is available as needed. If needed, the Council has ready access to borrowings from the money markets and the Public Works Loan Board. There is no significant risk that it will be unable to raise the finance to meet its commitments under financial instruments. The Council has no long-term borrowings and all trade and other payables are due to be paid in less than one year.

Interest rate risk

The Council has limited exposure to interest rate movements on its investments. Movements in interest rates have a complex impact on the Council depending on how variable and fixed interest rates move across differing financial instrument periods. For instance, a rise in variable and fixed interest rates will have the following impacts:

- for investments held at variable rates higher interest income will be credited to the Comprehensive Income and Expenditure Statement.
- Investments held at fixed rates will experience a fall in their fair values.

The Council has a number of strategies for managing interest rate risk. The Annual Treasury Management Strategy draws together the Council's prudential indicators and its expected treasury operations and includes an expectation of interest rate movements. From this strategy a prudential indicator is set which provides maximum and minimum limits for fixed and variable interest rate exposure. The Treasury team monitors market and forecast interest rates within the year to adjust exposures appropriately.

If all interest rates had been 1% higher during 2020/21, with all other variables held constant, the financial effect would be:

	£
Increase in interest receivable on variable rate investments	149,518
Impact on Surplus or Deficit on the Provision of Services	149,518

The impact of a 1% fall in interest rates would be as above but with the movements being reversed.

Price risk

The Council, excluding the pension fund, does not generally invest in instruments with this type of risk.

Foreign exchange risk

The Council has no financial assets or liabilities denominated in foreign currencies. It therefore has no exposure to loss arising from movements in exchange rates.

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25. INVENTORIES

	2020/21 £000	2019/20 £000
Waste wheeled bins	32	63
Other Inventories	12	11
Total Inventories	44	74

26. DEBTORS

LONG TERM DEBTORS

	31 March 2020 £000	During 2020/21		31 March 2021 £000
		Additions £000	Repayments/ Write Offs £000	
Refuse/Recycling Vehicles	1,716	-	(403)	1,313
Finance Lease - principal outstanding	33	49	(8)	74
	1,749	49	(411)	1,387

SHORT TERM DEBTORS

	2020/21 £000	2019/20 £000
Debtors falling due within one year:		
Central Government bodies	3,608	1,610
Other Local Authorities	1,972	612
NHS bodies	31	65
Other entities and individuals	2,847	2,827
Prepayments	589	604
Total Debtors and Prepayments	9,047	5,718
Less Provision for Bad and Doubtful Debts:		
Other entities and individuals	(1,146)	(1,059)
Collection Fund	(286)	(185)
Total Provision for Bad and Doubtful Debts	(1,432)	(1,244)
Net Debtors and Prepayments	7,615	4,474

27. CASH AND CASH EQUIVALENTS

	2020/21 £000	2019/20 £000
Short term Deposits	5,132	-
Money Market Funds	2,100	7,812
Bank Current Accounts	(255)	(354)
Total cash and cash equivalents	6,977	7,458

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28. SHORT TERM CREDITORS

	2020/21 £000	2019/20 £000
Creditors falling due within one year:		
Central Government bodies	4,729	1,429
Local Authorities	657	428
Other entities and individuals	2,314	1,108
Untaken Leave Accruals	7	4
Total Creditors and Receipts in advance	7,707	2,969

29. PROVISIONS

	Balance at 1st April £000	Additional provisions made in Year £000	Amounts used in Year £000	Unused Amount Reversed £000	Balance at 31st March £000
Short term					
General Insurance	1	-	-	-	1
Business Rates Retention – Appeals	270	28	98	-	200
Total 2020/21	271	28	98	-	201
Total 2019/20	347	62	138	-	271

General Insurance

The Insurance Provision was established to fund the cost of insurance policy excesses arising from claims against the Council by third parties. The provision represents the value of an assessment of the Council's liability in respect of the current insurance claims outstanding with the Council's insurers. Transfers between the Insurance Provision and the Insurance Reserve are made in order to provide adequate funding for the outstanding claims liability notified by the insurance company.

The insurance reserve is used to fund losses for which the Council does not carry insurance cover, fluctuations in insurance premiums and corporate risk management strategy implementation.

Business Rates Retention

The Local Government Finance Act 2012 introduced a business rates retention scheme that enables local authorities to retain a proportion of the business rates generated in their area. The new arrangements for the retention of business rates came into effect on 1st April 2013.

From this date local authorities assume a share of the liability for refunding ratepayers who have successfully appealed against the rateable value of their properties on the rating list. This includes amounts paid over to central government in respect of 2012/13 and prior years. Consequently the Council considers it necessary to make a provision to cover its share of the repayments likely to be made. The provision is based on the expected success rate of appeals recorded by the Valuation Office at 31st March 2021 relating to appeals raised against charges up to 31st March 2017 and, for charges after this date, on an estimated reduction on the rating list based on historical experience, together with other known likely reductions. It has been classified as short term to reflect the estimated time until settlement.

30. CONTINGENT LIABILITIES**Two Rivers Housing**

The Council transferred its housing stock to Two Rivers Housing on 31st March 2003. As part of the transfer arrangements the Council provided a warranty to Two Rivers Housing and its funders covering future liabilities or claims that may occur in respect of land transferred to them. The warranty covers potential liabilities such as contamination caused by previous land use which could give rise to a potential risk to the occupants of houses built on the land.

The Council decided to self-insure the liability instead of paying for insurance cover following an environmental study that concluded that the risk of contamination of the land is very low. A minimum sum of £2m will be retained within Useable Capital Receipts to cover this potential liability. These arrangements will be kept under review in 2020/21.

Municipal Mutual Insurance Limited

The Council's former insurers Municipal Mutual Insurance Limited ceased trading in 1992; the Council became a party to the scheme of administration for liabilities outstanding at that time. Whilst there is a very low risk that the assets of the company will not meet the liabilities from insurance claims, the scheme guarantees that the Council will reimburse the total of payments made in respect of claims less £50,000.

At 31st March 2021 this potential total liability equated to £21,335 made up as follows:

	2020/21 £
Gross claim payments to date	162,706
Levy payments made in previous years	27,367
Net Payments	135,339
Levy retention	50,000
Amount subject to Levy at 25%	85,339
Potential liability 31st March 2021	21,335

This position has not changed since 2016/17 but is kept under review annually to ensure that a solvent run-off of the company's business is still anticipated. The likelihood and timing of any additional liabilities is unknown at this stage.

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31. TRANSFERS TO / FROM EARMARKED RESERVES

Movements in the Council's usable reserves are detailed in the Movement in Reserves Statement on page 20. Movements in the *earmarked* reserves shown on the statement are detailed below:

	Balance at 1 April 2019 £000	Transfers out 2019/20 £000	Transfers in 2019/20 £000	Balance at 31 March 2020 £000	Transfers out 2020/21 £000	Transfers in 2020/21 £000	Balance at 31 March 2021 £000
Earmarked Reserves							
Capital Reserves	505	(17)	80	568	(115)	80	533
Equalisation Reserves	1,214	(294)	79	999	(300)	20	719
Repairs & Renewals Reserves	676	(159)	363	880	(96)	378	1,162
Reserves for Commitments	4	(4)	-	-	-	24	24
Other Earmarked Reserves	5,078	(1,510)	1,786	5,354	(687)	730	5,397
Covid 19 Timing Reserves	-	-	-	-	(153)	4,389	4,236
Total	7,477	(1,984)	2,308	7,801	(1,351)	5,621	12,071

Purpose of reserves

Capital Reserves – to finance the general fund capital programme and new initiatives.

Equalisation Reserves – to smooth out fluctuations in expenditure or income as a result of cyclical events, for example local elections. Also to cushion the impact of fluctuating activity levels (for example housing benefit payments) or movements in investment recovery, interest or exchange rates.

Repairs and Renewals Reserves – to meet the cost of planned and reactive repairs to buildings and infrastructure and to fund the renewals programme for computer equipment.

Reserves for Commitments – to cover the cost of budget commitments where spending did not take place in the year approved, but is planned to take place in the following year.

Other Earmarked Reserves – sums built up to cover the future costs of planned expenditure, for example organisational restructures and council initiatives.

COVID 19 Timing Reserves – created to manage government funding given in 2020/21 with related deficits arising in 2021/22 such as Council Tax and NNDR support.

32. UNUSABLE RESERVES

Reserve	31st March 2021 £000	31st March 2020 £000	Purpose of Reserve
Revaluation Reserve	3,753	4,169	Store of gains on revaluation of non-current assets not yet realised through sales
Financial Instruments Revaluation Reserve	(116)	(215)	Store of gains and losses arising from changes in the fair value of Available-for-Sale financial assets not yet realised through sales
Pooled Investment Funds Adjustment Account	(373)	(643)	

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			Store of gains and losses arising from changes in the fair value of pooled investment funds since 1 st April 2018
Capital Adjustment Account	12,017	11,789	Store of capital resources set aside to meet past expenditure
Collection Fund Adjustment Account	(2,062)	(185)	Balancing account to allow for differences in statutory requirements and proper accounting practices for council tax surpluses/deficits
Pensions Reserve	(33,864)	(29,126)	Balancing account to allow inclusion of Pension Liability in the Balance Sheet. The net liability arising from defined benefit obligation is £29,126k, as shown in note 33. The difference between the 2020/21 liability and the reserve balance of £30,237k at 31 st March 2021 relates to the prepayment of pension contributions made in 2020/21, in respect of the financial years 2021/22 and 2022/23. See note 33, page 77.
Deferred Capital Receipts Reserve	74	33	Holds the gains recognised on the disposal of non-current assets but for which cash settlement has yet to take place e.g. from mortgage repayments.
Accumulated Absences Account	(7)	(4)	Balancing account to allow for differences in statutory requirements and proper accounting practices for staff leave and additional hours not taken at the year end.
Total Unusable Reserves	(20,578)	(14,182)	

The Council keeps a number of reserves on the Balance Sheet which do not represent usable resources for the Council as they are required to be held for statutory reasons, or to comply with proper accounting practice.

Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its property, plant and equipment. The balance is reduced when assets with accumulated gains are:

- re-valued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation
- disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1st April 2007, the date that the Reserve was created. Accumulated gains arising before that date were consolidated into the Capital Adjustment Account.

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	2020/21 £000	2019/20 £000
Balance at 1st April	4,169	3,717
Upward revaluation of assets	499	604
Downward revaluation of assets and impairment losses not charged to the Surplus/Deficit on the Provision of Services	(824)	(92)
Difference between fair value depreciation and historical cost depreciation written off to Capital Adjustment Account	(92)	(59)
Other - Rounding Adjustment	1	(1)
Balance at 31st March	3,753	4,169

Financial Instruments Revaluation Reserve

The Financial Instruments Revaluation Reserve contains gains arising from increases in the value of investments that have quoted market prices or otherwise do not have fixed or determinable payments. The balance is reduced when investments with accumulated gains are revalued downwards or impaired and the gains are lost, or when the investments are disposed of and the gains realised.

	2020/21 £000	2019/20 £000
Balance at 1st April	(215)	(175)
Downwards revaluation of investments	100	(40)
Other – Rounding Adjustment	(1)	-
Balance at 31st March	(116)	(215)

Pooled Investment Funds Adjustment Account

This reserve contains gains and losses on pooled funds arising from changes in their fair value from 1st April 2018. Such changes are initially charged to the surplus or deficit in the provision of services but reversed out to this reserve by a statutory override in the Movement in Reserves Statement.

	2020/21 £000	2019/20 £000
Balance at 1st April	(643)	(66)
Downwards revaluation of investments	(19)	(577)
Upwards revaluation of investments	289	-
Balance at 31st March	(373)	(643)

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Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or additions to those assets under statutory provisions. The account is debited with the cost of acquisition, construction or subsequent costs as depreciation, impairment losses and amortisations are charged to the CIES (with reconciling postings from the Revaluation Reserve to convert current and fair value figures to a historical cost basis). The account is credited with amounts set aside by the Council as finance for the costs of acquisition, construction and subsequent costs.

The account contains accumulated gains and losses on Investment Properties. The account also contains revaluation gains accumulated on Property Plant and Equipment before 1st April 2007, the date that the Revaluation Reserve was created to hold such gains. Note 5 provides details of the source of all the transactions posted to the account apart from those involving the Revaluation Reserve.

	2020/21 £000	2019/20 £000
Balance at 1st April	11,789	11,025
Reversal of items relating to capital expenditure debited or credited to CIES:		
Charges for depreciation and impairment of non-current Assets	(475)	(391)
Revaluation losses on Property Plant & Equipment	(149)	(1)
Amortisation of Intangible Assets	(3)	(62)
Revenue expenditure funded from capital under statute	(1,125)	(630)
Amounts of Non-current Assets written off on disposal or sale as part of the gain/loss on disposal to CIES	(160)	(52)
Adjusting amounts written out of the Revaluation Reserve	92	59
Net written out amount of the cost of Non-current Assets consumed in year	(1,820)	(1,077)
Capital financing applied in the year:		
Use of Capital Receipts Reserve to finance new capital expenditure	646	1,712
Capital grants and contributions credited to CIES that have been applied to capital financing	1,063	749
Application of grants to capital financing from the Capital Grants Unapplied Account	62	186
Capital expenditure charges against the General Fund	111	136
Movements in the market value of Investment Properties debited or credited to CIES	166	(943)
Other - Rounding Adjustment	-	1
Financing and movement in the market value of Investment properties in year	2,048	1,841
Balance at 31st March	12,017	11,789

Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax income in the Comprehensive Income and Expenditure Account (CIES) as it falls due from council taxpayers, compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

	2020/21 £000	2019/20 £000
Balance at 1st April	(185)	12
Amount by which council tax income credited to the CIES is different from council tax income calculated for the year in accordance with statutory requirements	(1,877)	(197)
Balance at 31st March	(2,062)	(185)

Pension Reserve

The Pension Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post-employment benefits in the CIES as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on the resources set aside to meet the costs.

However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds, or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid. Further information is shown within note 33 on page 77.

	2020/21 £000	2019/20 £000
Opening balance at 1st April	(29,126)	(36,943)
Re-measurement of the net defined benefit liability	(5,715)	8,041
Reversal of items relating to retirement benefits charged or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	(1,774)	(2,816)
Employers' pension contributions and direct payments to pensioners payable in the year	2,751	2,592
Closing Balance 31st March	(33,864)	(29,126)

Deferred Capital Receipts Reserve

This comprises capital receipts receivable in future years, for example from finance leases and mortgage repayments, which are not usable until they are received.

	2020/21 £000	2019/20 £000
Balance at 1st April	33	42
Transfer of deferred sale proceeds credited as part of the loss/profit on disposal to the CIES	49	-
Transfer to the Capital Receipts Reserve upon receipt of cash	(8)	(9)
Balance at 31st March	74	33

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Accumulated Absences Account

This account absorbs the differences that would otherwise arise on the General Fund balance from accruing for leave earned but not taken. Statutory arrangements require that the impact on the general Fund Balance is neutralised by transfers to or from the account.

	2020/21 £000	2019/20 £000
Balance at 1st April	(4)	(2)
Settlement or cancellation of accrual made at the end of the preceding year	4	2
Amounts accrued at the end of the current year	(7)	(4)
Balance at 31st March	(7)	(4)

33. DEFINED BENEFIT PENSION SCHEMES

Participation in the pension scheme

As part of the terms and conditions of employment of its officers and members, the Council makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments that needs to be disclosed at the time that employees earn their future entitlement.

Forest of Dean District Council is a member of the Gloucestershire County Council Pension Fund, for which Gloucestershire County Council is the administering authority. It is contracted out of the State Second Pension. The scheme is a defined benefit statutory scheme that is administered in accordance with the Local Government Pension Scheme Regulations 1997 (as amended). This means that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pensions' liabilities with investment assets.

The principal risks to the authority of the pension scheme are the longevity assumptions, statutory changes to the scheme, structural changes to the scheme (i.e. large-scale withdrawals from the scheme), changes to inflation, bond yields and the performance of equity investments held by the scheme. These are mitigated to a certain extent by the statutory requirements to charge to the General Fund the amounts required by statute, as described in the accounting policies note 1.3 on page 23.

Publica Group (Support) Limited

During 2017/18 the Council transferred the majority of its staff under TUPE legislation to Publica Group (Support) Limited, a wholly owned local authority company, limited by guarantee, operating with Mutual Trading Status to deliver services on behalf of the Council. The pension fund disclosure notes on the following pages include the staff transferred to Publica. All staff are pooled as the Council continues to underwrite the pension liabilities on the whole scheme.

2020/21 to 2022/23 Up-Front Payment of Pension Scheme Deficit Contributions

In 2020/21 the Council made an up-front payment of the LGPS deficit contributions for the three years 2020/21 to 2022/23 totalling £5.531 million. The up-front payment took advantage of the independent actuary's calculation of the return these contributions could achieve once invested by the Pension Fund.

Actual payments made in 2020/21 were £6,232 million, which included the £5.531 million up-front payment.

The discount calculated by the actuary for making the up-front payment rather than the normal method of monthly payments in arrears over the three year period was £0.274 million, reducing total payments from

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£5.805 million to £5.531 million. The equivalent discounted annual Lump sums certified across the 3 years, are calculated to be, as follows:

- £1.904 million relating to 2020/21
- £1.843 million relating to 2021/22
- £1.784 million relating to 2022/23

The return was judged to be far greater than could have been achieved by investing the amounts as part of the Council's treasury management strategy, so the decision represented good value for money for the Council.

The Pension Liability at 31st March 2021 was reduced by the £3.627 million payment (2021/22 and 2022/23), and the full amount was reflected in the actuarial valuation as at 31st March 2021. The £1.904m relating to 2020/21 has been charged to the General Fund via the Movement in Reserves Statement, with the amount being credited to the Pension Reserve.

Transactions relating to post-employment benefits

The Council recognises the costs of retirement benefits in the Net Cost of Services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge required to be made against council tax is based on the cash payable in the year, so the real cost of retirement benefits is reversed out of the General Fund in the Movement in Reserves Statement (MIRS). The following transactions have been made in the Comprehensive Income and Expenditure Statement (CIES) and the General Fund Balance via the MIRS during the year:

	2020/21 £000	2019/20 £000
Comprehensive Income and Expenditure Statement (CIES):		
Services Cost comprising:		
Current service cost	(1,236)	(1,577)
Past service costs/gain	72	(367)
Financing and Investment Income and Expenditure:		
Net interest expense	(610)	(872)
Total post-employment benefit charged to Surplus or Deficit on Provision of Services	(1,774)	(2,816)
Other post-employment benefit charged to CIES:		
Re-measurement of the net defined benefit liability comprising:		
Return on plan assets (excluding the amount included in the net interest expense)	14,146	(3,957)
Changes in demographic assumptions	1,117	3,158
Changes in financial assumptions	(19,409)	7,136
Other experience	732	1,704
Total post-employment benefit charged to CIES	(5,188)	5,225
Movement in Reserves Statement:		
Reversal of net charges made to Surplus or Deficit on Provision of Services for post-employment benefits in accordance with the Code	1,774	2,816
Actual amount charged against General Fund Balance for pensions in the year		
Employers' contributions payable to scheme	2,751	2,592

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Pension Assets and Liabilities recognised in the balance sheet

The amount included in the balance sheet arising from the Council's obligation in respect of its defined benefit plan is as follows:

	2020/21 £000	2019/20 £000
Present value of the defined benefit obligation	(105,987)	(85,897)
Fair value of plan assets	75,750	56,771
Net liability arising from defined benefit obligation	(30,237)	(29,126)

Reconciliation of present value of the scheme liabilities (defined benefit obligations)

	Funded Liabilities Local Government Pension Scheme	
	2020/21 £000	2019/20 £000
Opening balance at 1st April	(85,897)	(96,496)
Current service cost	(1,236)	(1,577)
Interest cost	(1,954)	(2,315)
Contributions by scheme participants	(236)	(236)
Re-measurement gain/(loss):		
Arising from changes in financial assumptions	(19,409)	7,136
Arising from changes in demographic assumptions	(1,117)	3,158
Other experience	732	1,704
Past service costs	72	(367)
Effect of business combinations and disposals		
Benefits paid	2,912	2,954
Unfunded benefits paid	146	142
Closing Balance 31st March	(105,987)	(85,897)
Present value of Funded liabilities	(103,438)	(83,639)
Present value of Unfunded liabilities	(2,549)	(2,258)
Closing Balance 31st March	(105,987)	(85,897)

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Reconciliation of movements in the fair value of the scheme (Plan) assets:

	Funded Assets Local Government Pension Scheme	
	2020/21 £000	2019/20 £000
Opening fair value of scheme assets	56,771	61,429
Interest income	1,344	1,443
Re-measurement gain/(loss):		
Return on plan assets (excluding the amount included in the net interest expense)	14,079	(3,957)
Contribution by employees into the scheme	236	236
Contribution by employer	6,232	574
Contributions by employer in respect of unfunded benefits	146	142
Unfunded benefits paid	(146)	(142)
Benefits paid	(2,912)	(2,954)
Closing fair value of scheme assets as at 31st March	75,750	56,771

Basis for estimating assets and liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent upon assumptions about mortality rates, salary levels, etc.

The Gloucestershire County Council pension fund liabilities have been assessed by Hymans Robertson LLP, an independent firm of actuaries, estimates for the fund being based on the latest full triennial valuation of the scheme as at 31st March 2019. The significant assumptions made in their calculations have been:

	Local Government Pension Scheme	
	2020/21	2019/20
Mortality assumptions:		
Longevity at 65 for current pensioners		
Men	21.9 years	21.7 years
Women	24.3 years	23.9 years
Longevity at 65 for future pensioners*		
Men	22.9 years	22.4 years
Women	26.0 years	25.3 years
Rate of inflation/pension increase (CPI)	2.85%	1.90%
Rate of increase in salaries	3.15%	2.20%
Rate for discounting scheme liabilities	2.00%	2.30%

* Future pensioners numbers assume members aged 45 at the time of the last formal valuation date.

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Local Government Pension scheme assets at 31st March comprised:

Asset Category	Fair Value of Scheme Assets 2020/21			Fair Value of Scheme Assets 2019/20		
	Quoted prices in active markets	Quoted prices not in active markets	Total	Quoted prices in active markets	Quoted prices not in active markets	Total
	£000	£000	£000	£000	£000	£000
Equity Securities:						
Consumer	-	-	-	-	-	-
Manufacturing	-	-	-	-	-	-
Energy & Utilities	-	-	-	-	-	-
Financial institutions	-	-	-	-	-	-
Health & Care	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-
Other	-	-	-	-	-	-
Debt Securities:						
Corporate Bonds - investment grade	8,545.0	-	8,545.0	6,307.5	-	6,307.5
Corporate Bonds - non investment grade	188.7	-	188.7	135.6	-	135.6
UK Government	969.2	-	969.2	1,040.9	-	1,040.9
Other	290.5	-	290.5	156.9	-	156.9
Private equity:						
All	-	386.8	386.8	-	187.2	187.2
Real Estate:						
UK Property	3,667.4	1,128.0	4,795.4	3,149.1	1,006.8	4,155.9
Overseas property	-	354.6	354.6	-	292.5	292.5
Investment Funds and Unit Trusts:						
Equities	-	50,262.5	50,262.5	-	36,056.6	36,056.6
Bonds	5,514.0	188.1	5,702.1	4,485.1	-	4,485.1
Infrastructure	-	385.2	385.2	-	114.1	114.1
Other	-	1,741.5	1,741.5	-	3,165.2	3,165.2
Derivatives:						
Foreign Exchange	18.6	-	18.6	12.2	-	12.2
Other	5.4	-	5.4	5.8	-	5.8
Cash & Cash equivalents:						
All	2,104.5	-	2,104.5	655.5	-	655.5
Totals	21,303.3	54,446.7	75,750.0	15,948.6	40,822.4	56,771.0

The Local Government Pension Scheme's assets consist of the following categories by proportion of the total assets held:

	2020/21 %	2019/20 %
Equity investments	71	72
Bonds	19	19
Property	7	8
Cash	3	1
Total	100	100

Commutation

An allowance is included for future retirements to elect to take 35% of the maximum additional tax-free cash up to HMRC limits for pre April 2008 service and 68% of the maximum tax-free cash for post April 2008 service.

Impact of McCloud judgement

In December 2018 a court judgement was made which could result in public service schemes having to unravel (aged related) transitional protections built into pension fund valuations, following recent changes in public sector pension schemes.

In June 2019 the Government applied to the Supreme Court for permission to appeal this ruling, but this permission to appeal was unsuccessful. The case was remitted back to the Employment Tribunal to determine a remedy to members who suffered discrimination. In an announcement made on 15 July 2019, the Government confirmed that, as transitional protection was offered to members of all the main public service pension schemes, the government intends to address the difference in treatment across all schemes. Consideration is now being given to the best way to implement this decision as part of the Court process.

The legal ruling around age discrimination (McCloud – Court of Appeal) has implications not just for pension funds, but also for other pension schemes where they have implemented transitional arrangements on changing benefits. Estimates within these accounts take account of the actuary's best estimate of pension liabilities at the balance sheet date.

Sensitivity analysis

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the tables above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the 31st March 2021, and assumes for each change that the assumption analysed changes whilst all other assumptions remain constant. The methods and types of assumptions used in preparing the sensitivity analysis did not change from those used in the previous financial year.

Change in assumptions at year ended 31st March 2021	Approximate % increase to Employer	Approximate cost to Employer £000
0.5% decrease in Real Discount Rate	9%	9,350
0.5% increase in the Salary Increase Rate	1%	868
0.5% increase in the Pension Increase Rate	8%	8,291

The above figures have been derived based on the membership profile of the scheme as at the most recent actuarial valuation, being 31st March 2019.

Impact on the Council's Cash Flows

The objectives of the scheme are to keep employer's contributions at as constant a rate as possible. Funding levels are monitored on an annual basis, with the most recent triennial valuation having taken place on 31st March 2019. The Council is anticipated to pay employers contributions of approximately £700k for the period 1st April 2021 to 31st March 2022.

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34. CASH FLOW STATEMENT – NON-CASH ITEMS INCLUDED IN SURPLUS OR DEFICIT ON THE PROVISION OF SERVICES

The cash flows from operating activities include the following items:

	2020/21 £000	2019/20 £000
Interest received	(335)	(344)
Interest paid	8	7

The surplus on the provision of services has been adjusted for the following non-cash movements:

	2020/21 £000	2019/20 £000
Depreciation	(475)	(391)
Impairment and downward valuations	(149)	(1)
Amortisation	(3)	(61)
Movement in bad debt provision	(86)	4
Increase (-) / decrease in creditors	(3,349)	638
Increase / decrease (-) in debtors	(643)	(212)
Increase / decrease (-) in inventories	(30)	27
Movement in pension liability	4,604	(2,100)
Carrying amount of non-current assets sold or derecognised	(160)	(52)
Other non cash items charged to the net surplus or deficit on the provision of services	506	(1,445)
	215	(3,593)

The surplus on the provision of services has been adjusted for the following financing activities:

	2020/21 £000	2019/20 £000
Proceeds from the sale of PPE, investment property and intangible assets	287	526

35. CASH FLOW STATEMENT – INVESTING ACTIVITIES

	2020/21 £000	2019/20 £000
Purchase of property, plant and equipment, investment property and intangible assets	755	2,396
Purchase of Investments	-	9,000
Proceeds from the sale of property, plant and equipment, investment property and intangible assets	(246)	(535)
Proceeds from the sale of short and long term investments	(3,000)	(10,000)
Net cash (inflows) / outflows from investing activities	(2,491)	861

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36. CASH FLOW STATEMENT – FINANCING ACTIVITIES

	2020/21 £000	2019/20 £000
Other receipts for financing activities	2,079	449
Cash receipts of short and long term borrowing	5,000	(4,000)
Net cash flows from financing activities	7,079	(3,551)

THE COLLECTION FUND - INCOME AND EXPENDITURE ACCOUNT

This account reflects the statutory requirement for billing authorities to maintain a separate Collection Fund. It shows the transactions in relation to Business Rates and Council Tax and how these have been distributed to the Government, major preceptors and the General Fund.

2019/20 £000		Note	2020/21 £000
	INCOME		
52,937	Council Tax	1	55,053
12,718	Non-Domestic Rates	3	9,296
291	Transitional protection payments - non domestic rates		169
475	Contribution towards previous year's deficit - non-domestic rates		252
66,421	Total Income		64,770
	EXPENDITURE		
52,356	Precepts & Demands from major preceptors and the Authority - Council Tax	2	54,786
	Non-Domestic Rates	3	
6,678	Shares paid to county council and the billing authority		6,749
6,678	Payment of central share to government		6,749
117	Charge payable to General Fund for Costs of Collection		116
208	Other transfers to General Fund per the NDR regulations		151
	Impairment of debts/appeals for Council Tax		
78	Increase in provision		196
	Impairment of debts/appeals for non-domestic rates		
249	Increase in provision		116
905	Contribution towards previous year's surplus - Council Tax		472
67,269	Total Expenditure		69,335
(848)	Surplus / (Deficit) for the Year		(4,565)
532	Balance of fund at 1st April		(316)
(316)	Balance of fund at 31st March	4	(4,881)

NOTES TO THE COLLECTION FUND

1. COUNCIL TAX

Council Tax is levied as an amount per property. Each property is allocated to a tax band depending on its assessed value, with Z being the lowest value and H being the highest. For the purposes of creating a tax base, each band is defined as a proportion of a band D property. For example a band B property is defined as 7/9ths of a band D property.

The tax base is calculated in terms of band D equivalent properties and reflects a projected collection rate (99.0%) which anticipates changes during the year arising from successful appeals against valuation banding, new properties, demolition, disabled persons relief and exemptions.

The tax rate, expressed as an amount per band D property, is calculated by aggregating demands on the Collection Fund from Forest of Dean District Council, Gloucestershire County Council, Gloucestershire Police and Crime Commissioner and the various Parish Councils throughout the district and dividing it by the tax base.

The tax base for 2020/21 was as follows:

Band	Number of chargeable dwellings	Proportion to Band D	Band D equivalent	Tax base
Z	11.00	5/9	6.11	6.05
A	4,004.34	6/9	2,669.56	2,642.86
B	7,610.48	7/9	5,919.26	5,860.07
C	7,187.64	8/9	6,389.01	6,325.12
D	5,199.91	1	5,199.91	5,147.91
E	3,943.33	11/9	4,819.62	4,771.43
F	1,897.56	13/9	2,740.92	2,713.52
G	923.82	15/9	1,539.70	1,524.30
H	67.25	2	134.50	133.15
Armed Forces Class O contribution in lieu of council tax			170.34	170.34
Council Tax base at 31st March 2021			29,588.93	29,294.75
Council tax collectable (excl Parish Precepts)				£52,338,000
Parish Precepts collectable				£2,442,126
Total tax collectable				£54,780,126
Band D tax for 2020/21 (excl Parish Precepts)				£1,786.60

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2. PRECEPTS AND DEMANDS

Significant precepts on the fund for 2020/21 were as follows:

	Precept £000	Surplus £000	Total £000
Gloucestershire County Council	39,411	339	39,750
Gloucestershire Police & Crime Commissioner	7,536	67	7,603
Forest of Dean District Council and Parishes	7,833	66	7,899
Special Precepts	6	-	6
	54,786	472	55,258

3. BUSINESS RATES

Under the arrangements for uniform business rates, the Council collects non-domestic rates for its area based on local rateable values multiplied by a uniform rate set by the government. Certain reliefs are available and the figure shown is net of these reliefs. Up until 2012/13 the total amount collectible for the year, less deductions for the cost of collection and bad and doubtful debts, was paid to a central pool (NNDR pool) managed by central government, which in turn paid back to authorities' general funds their share of the pool based on a standard amount per head.

From 1st April 2013 the Local Government Finance Act 2012 introduced a business rates retention scheme that enables local authorities' general funds to retain a proportion of the business rates generated in their area, subject to their general funds paying a 'tariff' payment to the government if the amount exceeds a 'baseline funding' level or receiving of a 'top-up' if it is below the funding level.

District Councils such as Forest of Dean receive 40%, County Councils 10% and central government 50% of business rates collectible, with write offs, provision for impairment of debts and any surplus or deficit generated being shared in the same proportions. If growth exceeds a certain threshold then the Council's general fund must pay a 'levy' to central government on the extra growth, or if the rates collectible fall below a certain amount the Council receives a 'safety net' payment from the government.

The Council is a member of the Gloucestershire Business Rates Pool, in which any levy payment or safety receipt is 'pooled' across several authorities. This enables each pool member to benefit from a lower levy rate payable should the growth in its business rates exceed its levy threshold, whilst receiving from the pool a safety net payment should its rates fall below its safety net threshold, contributed by the pool member.

In 2020/21 the authority benefited from a Pool distribution of £321,218 (£464,521 in 2019/20).

The total non-domestic rateable value at 31st March 2021 was £40.65 million (£40.32 million at 31st March 2020) and the national non-domestic multipliers for 2020/21 were 51.2p (50.4p in 2019/20) (standard rate) and 49.9p (49.1p in 2019/20) (small business rate), resulting in gross income of £9.30 million in 2020/21 (£12.72 million in 2019/20).

4. FUND BALANCE

The fund balance for council tax is shared between the Council and its major precepting authorities (Gloucestershire County Council and the Gloucestershire Police & Crime Commissioner), in proportion to their precepts. The fund balance for non-domestic rates is shared between the Council, Gloucestershire County Council and central government, in the statutory proportions.

The respective authorities' share of the balance is as follows:

Council Tax

	FODDC share	County Council share	Police share	Central Government share	Total
	£000	£000	£000	£000	£000
Balance at 1 st April 2020	74	389	77	-	540
Increase in the Year	(22)	(125)	(27)	-	(174)
Balance at 31st March 2021	52	264	50	-	366

Business rates

	FODDC share	County Council share	Police share	Central Government share	Total
	£000	£000	£000	£000	£000
Balance at 1 st April 2020	(336)	(60)	-	(460)	(856)
Increase in the Year	(1,763)	(465)	-	(2,163)	(4,391)
Balance at 31st March 2021	(2,099)	(525)	-	(2,623)	(5,247)

Fund Balance at 31st March 2021	(2,047)	(261)	50	(2,623)	(4,881)
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GLOSSARY OF FINANCIAL TERMS

ACCOUNTING CODE OF PRACTICE

Although the preparation and control of accounting is regulated, there is no statutory basis for accounting entries. Instead, Local Authorities have to comply with the CIPFA/LASAAC Code of Practice on Local authority accounting in the United Kingdom (The Code).

ACCOUNTING PERIOD

This is the length of time covered by the accounts. It is normally a period of 12 months commencing on 1 April. The end of the accounting period is the balance sheet date.

ACCOUNTING POLICIES

The principles, bases, conventions, rules and practices applied by an organisation that specify how the effects of transactions and other events are to be reflected in its financial statements.

ACCOUNTS

A generic term for statements setting out details of income and expenditure or assets and liabilities or both, in a structured manner. Accounts may be categorised either by the type of transactions they record, e.g. revenue account, capital account or by the purpose they serve, e.g. management accounts, final accounts, balance sheets.

ACCRUAL

Sums included in the final accounts to cover income or expenditure attributable to the accounting period but for which payment has not been made/received at the balance sheet date.

ACTUAL

Actual, as opposed to budget, expenditure and income directly attributable to an accounting period.

ACTUARIAL BASIS

The estimation technique applied when estimating the liabilities to be recognised for defined benefit pension schemes in the financial statements of an organisation.

AUDIT OF ACCOUNTS

An audit is an examination by an independent expert of an organisation's financial affairs to check that the relevant legal obligations and codes of practice have been followed.

BALANCES

Working balances are reserves needed to finance expenditure in advance of income from debtors, precepts and grants. Any excess may be applied, at the discretion of the Council, to reduce future demands on the Collection Fund or to meet unexpected costs during the year. Balances on holding accounts and provisions are available to meet expenditure in future years without having adverse effect on revenue expenditure.

BILLING AUTHORITY

The authority that sets council tax and collects it from council tax payers.

BUDGET

A financial plan that expresses an organisation's service delivery plans and capital programmes in monetary terms.

BUDGET STRATEGY

A document setting out how an organisation is going to meet its policies and priorities, taking into account the resources available to the organisation. This will include proposals for efficiency savings and possible service changes or reductions, which may free up resources for use on other policies or priorities.

CAPITAL EXPENDITURE

This is expenditure on items providing benefits to the organisation over more than one year, such as land, buildings or vehicles.

CAPITAL FINANCING

This describes the various sources of finance used to pay for capital expenditure. There are various options available and used by the Council: capital receipts, capital grants, capital contributions and revenue financing.

CAPITAL GRANTS

Grants received towards capital expenditure on a specific service or project.

CAPITAL PROGRAMME

This is a financial plan of the capital expenditure projects that the organisation intends to carry out over a specified time period.

CAPITAL RECEIPT

This is income resulting from the sale of assets such as land or property. The Government decides what proportion of each capital receipt can be used by the Council to finance new capital expenditure. Capital receipts cannot be used to fund revenue expenditure.

CASH AND CASH EQUIVALENTS

Cash in hand plus deposits in banks or building societies, repayable on demand or within 24 hours, and deposits maturing within 3 months of the date taken out.

CIPFA

The Chartered Institute of Public Finance and Accountancy. This is the professional body for accountants working in local government and other public bodies. The Institute provides financial and statistical information services for local government and advises central Government and other bodies on local government and public finance matters.

COLLECTION FUND

This is a statutory fund kept separate from the main accounts of the Council. It records all income due from Council Tax and National Non Domestic Rates and shows how that income was shared between central government, the County Council and the Police and Crime Commissioner.

CONSISTENCY

One of the fundamental accounting concepts, it requires accountants to treat similar items of income and expenditure in the same way both within an accounting period and from one accounting period to the next.

CONTINGENT ASSET

An asset which exists at the balance sheet date where the outcome will be confirmed only on the occurrence or non-occurrence of one or more uncertain future events, for example a claim for compensation that a Council is pursuing through the due legal process, where the outcome will only be decided by the decision of the courts

CONTINGENT LIABILITY

A liability which exists at the balance sheet date where the outcome will be confirmed only on the occurrence or non-occurrence of one or more uncertain future events, for example, the default by a borrower on a loan from a third party for which the Council has given a guarantee.

COUNCIL TAX

A local tax levied on dwellings within the local authority area. The level of taxation is based on the capital value of the property, which is categorised into one of eight bands from A to H, and the number of people living in the dwelling.

CREDITOR

Amounts owed by the Council for work done, goods received or services rendered within the accounting period, but for which payment was not made at the balance sheet date.

CURRENT ASSETS

Assets which can be expected to be consumed or realised during the next accounting period.

CURRENT LIABILITIES

Amounts which will become due or could be called upon during the next accounting period.

DEBTOR

An amount due to an organisation within the accounting period not received at the balance sheet date.

DEPRECIATION

A charge made to the revenue account each year that reflects the reduction in value of assets used to deliver services. This is the loss in value of an asset, owing to age, wear and tear, deterioration, or obsolescence.

EMPLOYEE COSTS

These include salaries, wages and employers' national insurance and pension contributions, together with training expenses and charges relating to the index-linking of pensions of former employees.

ESTIMATE

Original estimate: the estimate for the new year approved before the start of the financial year, usually at the previous November's price levels.

Revised estimate: the original estimate for the year updated by price changes since it was prepared and by supplementary estimates and virements.

Supplementary estimate: an amount approved by the Council to be spent in excess of the original estimate.

FINAL ACCOUNTS

Accounts prepared for an accounting period, usually in a summarised form. They include a statement showing the net surplus (profit) or deficit (loss) on the provision of services and a balance sheet. They are produced as a record of steward-ship for interested parties. Local authorities are required by the Accounts and Audit Regulations 2015 to publish a Statement of Accounts at the end of each financial year.

FINANCE LEASE

A lease that transfers substantially all of the risks and rewards of ownership of a non-current asset to the lessee (the person or organisation leasing the asset).

GOVERNMENT GRANTS

Grants made by the Government towards either revenue or capital expenditure to help with the cost of providing services and capital projects. Some Government grants have restrictions on how they may be used, whilst others are general purpose.

IMPAIRMENT

Impairment of an asset is caused by a consumption of economic benefits (e.g. physical damage such as an office fire) or a deterioration in the quality of service provided by the asset (e.g. an industrial unit closing and becoming a storage facility), or by a general fall in prices of that particular asset or class of assets.

INTEREST

An amount received or paid for the use of a sum of money when it is invested or borrowed.

INTERNATIONAL FINANCIAL REPORTING STANDARDS

Provide the required accounting treatment and disclosure of transactions so that an organisation's financial statements present fairly the financial position of the organisation.

INVENTORIES

Items of raw materials and stores that the Council has bought to use on a continuing basis but has not yet used.

MATERIALITY

One of the main accounting concepts, it ensures that the statement of accounts includes all the transactions that, if omitted, would lead to a significant distortion of the financial position at the end of the accounting period.

NATIONAL NON-DOMESTIC RATES

An NNDR rate (multiplier) is set annually by central government and is applied to the rateable value of a business to calculate the non-domestic rates collected by Billing Authorities. The rates collected are shared between central government, district and county councils in statutory proportions.

NON CURRENT ASSET

Assets which can be expected to be of use or benefit to the Council for more than one accounting period.

OPERATING LEASE

A lease under which the ownership of the asset remains with the lessor (the person or organisation leasing the asset) and is equivalent to contract hiring.

PRECEPT

The levy made by a precepting authority (County Council, Police Authority, Parish Council) on the billing authority, requiring it to collect income from Council Taxpayers on their behalf.

PROVISION

A sum of money set aside in the accounts for liabilities or losses that are due but where the amount due or the timing of the payment is not known with certainty.

REVENUE EXPENDITURE

Expenditure on the day to day running costs of the Council such as wages and salaries, utility costs, repairs and maintenance.

REVENUE EXPENDITURE FUNDED FROM CAPITAL UNDER STATUTE (REFCUS)

Expenditure which can by law be financed from capital resources (e.g. capital receipts) but which does not result in a non-current asset for the authority e.g. renovation grants.

REVENUE SUPPORT GRANT

A general grant paid by central Government to local authorities to provide the services that it is responsible for delivering.

TEMPORARY BORROWING

A sum of money borrowed for a period of less than one year.

VALUE FOR MONEY

An expression describing the benefit obtained (not just in financial terms) for a given input of money. The phrase is widely used within public bodies, but there are many difficulties in its use because value is a subjective measure and there are rarely supporting objective measures. The Council's external auditor is required to consider value for money with the three objectives of economy of input, efficiency of operation and effectiveness of output in service provision.

ANNUAL GOVERNANCE STATEMENT 2020/2021

1. SCOPE OF RESPONSIBILITY

Forest of Dean District Council is responsible for ensuring that:

- Its business is conducted in accordance with the law and proper standards;
- Public money is safeguarded and properly accounted for;
- Public money is used economically, efficiently and effectively; and
- There is a sound system of governance, incorporating the system of internal control

The Council has a Best Value duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging these responsibilities, the Council is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, and including arrangements for the management of risk.

The Council has developed and approved a code of corporate governance, which is consistent with the core principles and sub-principles as set out in the CIPFA/SOLACE “Delivering Good Governance in Local Government: Framework (2016)” (‘the Framework’). This statement explains how the Council has complied with the code and also meets the requirements of Regulation 6(1)(a) of the Accounts and Audit Regulations 2015 (England) which requires the Council to conduct a review at least once a year on the effectiveness of its system of internal control and include a statement reporting on the review with any published Statement of Accounts.

In addition to this, CIPFA issued its “Statement on the Role of the Chief Finance Officer in Local Government (2015)”. The Annual Governance Statement (AGS) reflects compliance with this statement for reporting purposes.

2. THE PURPOSE OF THE GOVERNANCE FRAMEWORK

The governance framework comprises the systems and processes, and culture and values, by which the Council is directed and controlled including activities through which it accounts to, engages with and leads its communities. It enables the Council to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost effective services.

The system of internal control is a significant part of the governance framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to:

- Identify and prioritise the risks to the achievement of the Council’s policies, aims and objectives;
- Evaluate the likelihood of those risks occurring;
- Assess the impact should those risks occur; and
- Manage the risks efficiently, effectively and economically

The governance framework has been in place at Forest of Dean District Council for the year ended 31st March 2021 and up to the date of approval of the Annual Statement of Accounts.

STATEMENT OF ACCOUNTS 2020/21

Since March 2020, the Council has been managing the impact of Covid-19 which has had a significant impact on the Council and our residents, requiring us to change the way we deliver services, and driving the creation of new services in order to meet the needs of our residents.

The Annual Governance Statement illustrates how the Council's governance arrangements changed during 2020/2021 as a consequence of the pandemic.

3. THE GOVERNANCE ENVIRONMENT

The key elements of the Council's governance arrangements are outlined in the Local Code of Corporate Governance. The governance framework includes arrangements for:

- Identifying and communicating the Council's vision of its purpose and intended outcomes for citizens and service users;
- Reviewing the Council's vision and its implications for the Council's governance arrangements;
- Measuring the quality of services for users, ensuring that they are delivered in accordance with the Council's objectives and ensuring that they represent the best use of resources;
- Defining and documenting the roles and responsibilities of the executive (Cabinet), non-executive, scrutiny and officer functions, with clear delegation arrangements and protocols for effective communication;
- Developing, communicating and embedding codes of conduct, defining the standards of behaviour for members and staff;
- Reviewing and updating Financial Rules, Contract Rules, Constitution, Scheme of Delegation and supporting procedure notes / manuals, which clearly define how decisions are taken and the processes and controls required to manage risks;
- Ensuring effective counter-fraud and anti-corruption arrangements are developed and maintained;
- Ensuring the Council's financial management arrangements conform with the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2015);
- Undertaking the core functions of an Audit Committee, as identified in CIPFA's Audit Committees: Practical Guidance for Local Authorities;
- Ensuring compliance with relevant laws and regulations, internal policies and procedures, and that expenditure is lawful;
- Whistleblowing and for receiving and investigating complaints;
- Identifying the development needs of members and senior officers in relation to their strategic roles, supported by the appropriate training;
- Establishing clear channels of communication with all sections of the community and other stakeholders, ensuring accountability and encouraging open consultation; and
- Incorporating good governance arrangements in respect of partnerships, including shared services and other joint working and reflecting these in the Council's overall governance arrangements.

The main areas of the Council's governance framework, and the key evidence of delivery, are set out below, under the headings of the core principles and sub-principles from the CIPFA/SOLACE "Delivering Good Governance in Local Government: Framework (2016)

A. Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law

- Behaving with Integrity
- Demonstrating strong commitment to ethical values
- Respecting the rule of the law

- The roles and responsibilities of Members generally and all office holders are set out in the Council's Constitution, along with the way in which the various elements of the Council interact and complement each other. The Constitution is supported and underpinned by a separate Code of Conduct for Members and a joint Member / Officer Protocol, which sets out guidelines as to behaviour and practical issues. This is further supported by Publica's¹ Business Conduct rules which set out guidelines for staff on behavioural issues.
- Declarations are made at meetings by Members and Officers, where appropriate, and are recorded in the minutes of the meeting. The Members' Code of Conduct requires Members to make declarations of interest when necessary, these are also recorded.
- Registers of interest are completed annually by Members and published on the Council's website. A register of gifts and hospitality received by Members is maintained by the Monitoring Officer.
- An employee declaration is completed annually by all staff. A register of gifts and hospitality is maintained by Human Resources.
- The Monitoring Officer and Section 151 Officer report directly to the Head of Paid Service and are members of the Corporate Leadership Team.
- Internal audit reviews are designed to ensure services are complying with internal and external policies and procedures / statutory legislation. Where non-compliance is identified, this is reported to Management and to Members via the Council's Audit Committee.
- Whistleblowing policies were last updated in November 2017 and were ratified by Audit Committee. A counter-fraud unit working across Gloucestershire and West Oxfordshire helps prevent and detect fraud and corrupt practices, including misuse of power. The service reports to Audit Committee and the Publica Board twice a year.
- The Council put in place a robust set of emergency governance measures to monitor and respond to the Covid-19 pandemic, which has had an extraordinary impact across the Council, our services, residents and communities. These measures are in line with national Emergency Management protocols and involve working with partner councils and the Council's main service providers including Publica.
- Meetings are minuted, with decisions and key actions recorded appropriately. The Council continues to publish key decisions, in line with legal best practice. The Council has implemented regular updates to and conversations with Members and across the organisation, with extended use of video conference call platforms as well as mass emails.
- The Communications service has been fully mobilised to ensure communications through all our channels to support public health advice / information and council service and support information to reach audiences externally and internally. A bespoke Communications strategy was quickly put in place to help key audiences feel 'informed, reassured, safe and inspired', and this has been evaluated and adapted as the pandemic situation developed over the year.

¹ Publica Group (Support) Limited is a local authority owned company, jointly owned by Cheltenham Borough Council and Cotswold, Forest of Dean and West Oxfordshire District Councils. Over 95% of staff formerly employed by Forest of Dean District Council are now employed by Publica which delivers services on behalf of the Council.

STATEMENT OF ACCOUNTS 2020/21

B. Ensuring openness and comprehensive stakeholder engagement

- Openness
- Engaging comprehensively with institutional stakeholders
- Engaging with individual citizens and service users effectively

- Annual accounts are published in a timely manner to help communicate the Council's financial position and performance.
- The Council's Corporate Plan 2019-2023 (approved by full Council in December 2019) is available to the public on the Council's website.
- All Committee, Cabinet and Council reports clearly outline their purpose, so the community can understand what is trying to be achieved. Reports also address financial, legal, equalities, risk and climate change implications to aid understanding of the potential impact of their recommendations.
- The roles and responsibilities of the executive (Cabinet), non-executive, scrutiny and officer functions are defined in the Council's Constitution
- A Scheme of Delegation for officers is included within the Constitution
- Communication channels with staff include one-to-one and team meetings (held via video-conference this year), a weekly update email from Directors (Keeping you connected) and an online portal (intranet).
- Locality Leadership Team meets monthly to discuss and action a variety of management issues including projects, forward plan, budget and corporate governance.
- A Customer Feedback form is available publicly for handling comments, complaints and compliments and the Council's website includes different ways for customers to give feedback or access services. A customer satisfaction survey is carried out throughout the year on the telephone service provided, with the Council consistently receiving high satisfaction scores.
- Ensuring clear channels of communication with all sections of the community and other stakeholders
- The ability for members of the public to ask questions at Cabinet meetings, Overview and Scrutiny Committee meetings and meetings of the Full Council.
- A report is produced quarterly regarding the performance of the Council's services and the achievement of its aims and objectives. The report is presented to the Cabinet and published on the Council's website.
- The Council publishes transparency data on its website which includes supplier payments, senior management structure charts and the Annual Pay Policy Statement. Where data is not available in the published data sets, instructions are available on how to make a Freedom of Information request and the procedure that will be followed to answer the request.
- Restrictions imposed as a result of the pandemic disrupted the normal democratic meeting and decision making procedures for several months. Emergency powers contained within the Council's Constitution provided the necessary facilities to allow decisions to be made by the Head of Paid Service and/or the S.151 Officer in consultation with the Council Leader, with a report being made to the next available meeting.
- Although Committee meetings had to be suspended for the initial few months of the pandemic, the Cabinet, full Council and committees with decision making powers were able to be convened using remote participation by video conference from June 2020.

C. Defining outcomes in terms of sustainable economic, social, and environmental benefits

- Defining outcomes
- Sustainable economic, social and environmental benefits

- The Council's corporate priorities, expressed in its Corporate Plan as high level areas of focus, set out what the Council hopes to achieve; on its own or in partnership with others. These priorities are supported by the Code of Corporate Governance as good governance should underpin all the work of the Council.
- An annual business planning process is also conducted by Publica, which is informed by the corporate priorities, legislation and government guidance.
- All the areas of focus (corporate priorities) are underpinned by the following principles:
 - Creating social value - we will consider the social, economic, environmental and biodiversity impacts of any activity or venture and in all our decision making
 - Considering our impact on climate change – we will consider the impact on climate change in all our decision-making, aiming to make the council (and the District) carbon neutral by 2030
 - Seeking value for money – we will aim for the highest quality and for the best value in all our decision-making to secure financial sustainability for the council and therefore secure service delivery for the future by thinking about both short and longer term implications.
- Detailed proposals arising from the corporate priorities are individually assessed and are included within decision making reports.
- The financial implications of delivering against the Council's priorities are included within the Council's Medium Term Financial Strategy, revenue budgets and capital programme. These key financial documents are updated annually in advance of the forthcoming financial year.
- The Council recognises that the Covid-19 crisis has had a significant impact and will have a long term effect on the level of resources available to the Council. As part of its Medium Term Financial Strategy (MTFS) the Council will continue to assess its medium term financial position and update its assumptions about the resources available to, and the investment needs of, the Council in light of the consequences of the Covid-19 crisis.
- The Council is also facing financial pressure from a combination of additional cost, lost income and the delay to the delivery of savings agreed as part of the Council's MTFS. In response to the Covid-19 emergency, the Government announced financial support packages for businesses, including those in the retail, hospitality and leisure sectors. The support took the form of many different grant funding schemes and business rate exemptions. The Council has been responsible for administering these schemes.
- The Covid-19 crisis has also had a financial impact on the Council's capital programme. The Covid-19 crisis has significantly altered the economic circumstances. A Recovery and Regeneration Investment Strategy was approved by the Council in July 2020, which will assist in guiding decisions on the best use of capital resources to support Council plans for the economic renewal of the district.

D. Determining the interventions necessary to optimise the achievement of the intended outcomes

- Determining interventions
- Planning interventions
- Optimising achievement of intended outcomes

- The Council has, with three other councils, created a company, Publica Group (Support) Limited, to deliver more efficient and improved services. Processes have been/are being aligned to ensure consistency across the partner councils, without diminishing local choice. Publica has delivered the savings set out in the original business case and continues to support the Council's MTFS with future savings.
- In addition to the creation of Publica, the Council continues to secure savings through improved use of its assets and investments
- The Council has processes in place to identify and respond to external changes, for example: changes to legislation and regulation, emerging risks and opportunities. Corporate processes such as risk management, performance management processes, budget monitoring and other management processes are designed to capture and incorporate these external factors and to enable the Council to respond appropriately.
- The Strategic risk register is reviewed regularly by the Local Leadership Team and reported to the Audit Committee.
- Projects and services retain their own risk registers and elevate any high/red risks to the Local Leadership Team for consideration.
- Key performance indicators are identified and reported quarterly.
- Budgets are prepared annually in accordance with objectives, strategies and the Medium Term Financial Strategy, following consultation with customers, stakeholders and officers.
- The Medium Term Financial Strategy is a live document and can be reviewed, updated and reported as necessary, to respond to the changing environment.
- As we move forward we will continue to analyse the impact of Covid-19 and understand how the pandemic has impacted our strategic priorities, we will need to understand and manage a variety of impacts, including financial, service delivery, and health and wellbeing. Recovery Planning has paralleled dealing with the pandemic response and is reviewing and anticipating the challenges we may face during 2021/22 and beyond in order for the Council to plan, review and respond to the changing needs of residents. The Council will continue to work with residents and local businesses to help them protect themselves and others as well as recover from the health and economic crisis.

E. Developing the entity's capacity, including the capability of its leadership and the individuals within it

- Developing the entity's capacity
- Developing the capability of the entity's leadership and other individuals

- One of the reasons behind the creation of Publica was to increase capacity across the four partner councils by sharing common processes and procedures and eliminating (as far as possible) single points of failure. By working in partnership, the Councils are able to share the cost of commissioning bespoke, specialist advice.
- The move to provision of services via wholly owned companies is providing the opportunity to engage with a number of Non-Executive Directors that bring a wealth of experience from a range of different economic sectors.
- There is a Scheme of Delegation at Member level covering the Council, Cabinet, individual Cabinet Members and other committees. Similarly, there is a scheme of delegation for officer decisions at Executive, Non-Executive and Regulatory meetings. These are reviewed and revised as structures change.
- Financial rules are in place and are reviewed and revised as required.
- An induction programme is available to new employees and Members alike.
- A Member Development Group, meets regularly and receives feedback on gaps in councillor knowledge. The Group seeks to fill those gaps with relevant training and learning sessions.
- Members on certain committees (e.g. Planning and Licensing) are required to undertake training before serving on these committees.
- Training is also provided for officers on an on-going basis as appropriate and necessary. During 2020/21 all training took place via video conference and e-learning.
- The Head of Paid Service and the Leader of the Council have clear responsibilities. Roles and responsibilities are contained within the Constitution along with the Member/Officer Protocol.

F. Managing risks and performance through robust internal control and strong public financial management

- Managing risk
- Managing performance
- Robust internal control
- Managing data
- Strong public financial management

- The Local Leadership Team reviews the Strategic Risk Register on a quarterly basis. The Strategic Risk Register is reported to the Audit Committee on a regular basis.
- Risks are identified when undertaking Internal Audit reviews and reported when necessary.
- Risks relating to the Covid-19 pandemic and the planned recovery of the Council following the major disruption to its services were identified. A register of Covid-19 risks was managed by Publica on behalf of its client Councils with a review of this register carried out frequently during the height of the pandemic.
- Performance Management measures the quality of service for users to ensure services are delivered in accordance with the Council's objectives and represent best use of resources.
- Performance is measured on a regular basis and reported to Members and Cabinet.
- Minutes of meetings are published and highlight the challenge made by Members to Officers and to Cabinet Members.
- The Internal Audit service is provided by SWAP Internal Audit Services and is run in partnership with other local authorities.
- A risk-based Audit Plan is drafted annually following consultation with Officers, Members and the S151 Officer. The Audit Plan is approved at Audit Committee prior to the financial year.
- Audit reports, once completed, are discussed with the service manager. Executive summaries, including findings, and progress on the Annual Plan are reported to Audit Committee, on a quarterly basis.
- Recommendations made in audit reports are followed up 6 months after the completion of the audit and priority 1 and 2 findings are reported to Audit Committee.
- The Audit Committee's Terms of Reference are contained within the Constitution, Members have experience of a scrutiny role and training is provided when appropriate.
- A Counter Fraud Unit supports all the Gloucestershire Local Authorities, West Oxfordshire District Council and other third parties. Where investigations identify possible improvements to the internal control framework the Counter Fraud Unit will liaise with the Internal Audit team to ensure the improvements are followed up and implemented by management.
- An ICT Audit and Compliance Manager has been appointed as the Council's Data Protection Officer and therefore has responsibility for Data Protection policies and ensuring that officers are informed and appropriately trained.
- The Council is part of the Gloucestershire Information Sharing Partnership. This enables data to be shared between councils and other key public bodies when necessary.
- Audit reviews ensure data is held securely whether electronically or hard-copy.
- The MTFS is reviewed and updated on a regular basis to ensure the Section 151 Officer, Head of Paid Service and Members are aware of the financial standing of the Council.

G. Implementing good practices in transparency, reporting, and audit to deliver effective accountability

- **Implementing good practice in transparency**
- **Implementing good practices in reporting**
- **Assurance and effective accountability**

- Data in respect of transparency is published on the Council's website.
- The Council's Statement of Accounts is produced and published annually in accordance with statutory legislation. Aligned with this is the production of the Annual Governance Statement which identifies how the Council has met its governance reporting obligations
- External Audit recommendations are reported to Audit Committee, following the completion of their annual audit process, follow-ups of recommendations are also reported
- Internal Audit processes ensure compliance with Public Sector Internal Auditing Standards. Internal Audit recommendations are followed-up and reported to Audit Committee, further follow-up is planned if recommendations have not been actioned in full.

4. REVIEW OF EFFECTIVENESS

The Council has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of effectiveness is informed by the work of the senior managers, the annual opinion from the Head of Internal Audit, the officer Corporate Governance Group and comments made by the external auditors, other review agencies and inspectorates.

The Council's process for maintaining and reviewing the effectiveness of the governance framework has included the following:

Executive Directors, Group Managers, Business Managers and Statutory Officers are required to complete an Annual Assurance Statement at the end of the financial year. These governance declarations provide appropriate management assurance that key elements of the system of internal control are in place and are working effectively and help to identify areas for improvement.

Local Leadership Team (including the Section 151 Officer and the Monitoring Officer) reviews the Strategic Risk Register on a quarterly basis and Service/Project Risk Registers are maintained by each Group/Business Manager.

Corporate Governance Group meets monthly to discuss and action matters such as staff declarations of interests/gifts and hospitality, audit recommendations, cyber Security & GDPR updates/breaches register and counter fraud updates.

The SWAP Assistant Director (Head of Internal Audit) provides the Audit Committee, as the Committee charged with governance, with an Annual Opinion on the control environment of the Council, which includes its governance arrangements.

Investigation of, and decisions on, allegations of failure to comply with the Members' Code of Conduct are considered and determined by the Monitoring Officer and/or an Independent Standards Panel.

Induction processes are carried out for newly elected Members.

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The Section 151 Officer ensures training and awareness sessions are carried out for the Audit Committee periodically.

The External Auditors (Grant Thornton UK LLP) present progress reports to the Audit Committee.

The External Auditor's Annual Audit Letter and follow-up of management responses to issues raised in the Letter or other reports are overseen by the Audit Committee.

Quarterly performance reports, including the budget position, are presented to the appropriate Member panel and Cabinet, demonstrating performance management against agreed performance indicators and budgets.

Members of the Audit Committee were invited to comment on the AGS and Local Code of Corporate Governance as individual members of the Committee, prior to the Cabinet agreeing both documents.

The Audit Committee reviews the Annual Statement of Accounts, including the final AGS, the Treasury Management Strategy and regular progress reports from both Internal Audit (SWAP) and External Audit (Grant Thornton UK LLP).

Full Council approves the annual budget and reviews and approves the Treasury Management Strategy, following recommendations from the Audit Committee.

Internal Audit monitors the quality and effectiveness of systems of internal control. Audit reports include an opinion that provides management with an independent judgement on the adequacy and effectiveness of internal controls. Reports including recommendations for improvement are detailed in an action plan agreed with the relevant Business Manager/Group Manager.

The Annual Internal Audit Opinion for 2020/2021, in respect of the areas reviewed during the year, was 22 July 2021.

The Council's Financial Rules and Contract Rules are kept under review and revised periodically, the most recent update was approved by Council in February 2021.

Other explicit review/assurance mechanisms, such as the Annual Report from the Local Government Ombudsman and reports from SWAP or Grant Thornton are also reviewed.

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5. REVIEW OF GOVERNANCE ACTION PLAN FOR 2020/2021

When preparing its 2019/2020 statement the Council identified a number of areas which required focus and attention. These have been actively monitored throughout the year and progress by the end of March 2021 is detailed in the table below:

	Key Area of Focus	Proposed Actions	Progress
1.	Performance management framework	<ul style="list-style-type: none">• Development of new performance management framework, linked to new Corporate Plan.	<ul style="list-style-type: none">• A revised set of performance indicators with a new style of performance report has been established.
2.	Impact of Covid-19	<ul style="list-style-type: none">• Learn from Covid-19 response and take forward best practice into future governance arrangements.• Support the economic and community recovery of the Forest of Dean District, ensuring that the environment and addressing the climate emergency are intrinsically linked with all recovery work.• Keep the Covid-19 related financial impact on the Council under review and produce revised MTFS mid-year.	<ul style="list-style-type: none">• Forest Recovery Action Group (FRAG), comprising Cabinet Members and Officers, meeting fortnightly to address the recovery from the pandemic, including the impact on the community, the local economy, the environment and the Council's finances.
3.	Capital Investment Strategy	<ul style="list-style-type: none">• Development and implementation of new Investment Strategy for Recovery and Regeneration, to support corporate priorities and enhance social, environmental and economic wellbeing.	<ul style="list-style-type: none">• New Strategy approved by Council in July 2020
4.	Audit recommendations	<ul style="list-style-type: none">• Ensure outstanding audit recommendations (including where timescales were affected by Covid-19) are addressed and revised timescales agreed.	<ul style="list-style-type: none">• Outstanding recommendations are being reviewed and overseen by the governance group to ensure target dates remain relevant and being met.

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	Key Area of Focus	Proposed Actions	Progress
5.	Business continuity	<ul style="list-style-type: none">• Review all business continuity plans in the light of the Covid-19 experience, working with the Local Resilience Forum and the Civil Protection Team to review our BCP template and Corporate Recovery Guide.	<ul style="list-style-type: none">• Ongoing Response to Pandemic has been the highest priority for the Business Recovery Team.• Review of Business Continuity, Rest Centres and Responding to Civil Emergencies are the priority areas of focus (learning how we have responded to the pandemic).

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6. GOVERNANCE ACTION PLAN FOR 2021/2022

In preparing this statement and reviewing the effectiveness of the governance arrangements a number of areas have been identified where the Council needs to focus attention and improve arrangements over the next financial year. These areas of work are planned to strengthen the control framework and are set out in the table below.

No.	Key Area of Focus	Planned Actions
1.	Audit recommendations: Managers to ensure compliance with agreed timescales to implement recommendations	<ul style="list-style-type: none">● Level 1 & 2 recommendations to be monitored and reported quarterly to Audit Committees. Managers to give prompt feedback when target dates cannot be met.● All recommendations to be reported quarterly to Local Leadership Team. Managers to give prompt feedback when target dates cannot be met.
2.	Procurement and contract management	<ul style="list-style-type: none">● Compliance with new strategy for procurement and contract management.● Ensure all contract conditions are being monitored and fulfilled.● Management training to cover procurement and commissioning.
3.	Constitution and officer schemes of delegation	<ul style="list-style-type: none">● Schemes of delegation to be updated where necessary to reflect any changed organisational responsibilities.● Constitution to be updated to ensure compliance with national guidance in respect of statutory officers.
4.	Operational Risks	<ul style="list-style-type: none">● Operational and project risk registers to be updated and reviewed quarterly with emerging high level risks escalated to Council/Publica strategic risk registers.
5.	Responsibility and accountability of Publica officers	<ul style="list-style-type: none">● Refresh members' understanding of responsibility and accountability of Publica officers.
6.	Budget management	<ul style="list-style-type: none">● Review of threshold levels and approvers on 'Business World' to ensure system is updated regularly to reflect organisational changes.
7.	Project and programme management	<ul style="list-style-type: none">● Ensure all new projects are compliant with the project and programme management framework.● High level project risks to be escalated to Council/Publica strategic risk registers.
8.	Health and safety	<ul style="list-style-type: none">● Health and safety audits to be refreshed as we come out of 'lockdown' and work on an increasingly agile basis.● Fire Risk Assessments to be refreshed as we come out of 'lockdown' and work on an increasingly agile basis.

7. APPROVAL OF LEADER AND HEAD OF PAID SERVICE

We have been advised on the implications of the result of the review of the effectiveness of the governance framework and that the arrangements continue to be regarded as fit for purpose in accordance with the governance framework.

Signed on behalf of Forest of Dean District Council:

Tim Gwilliam
Leader of the Council

Peter Williams
Head of Paid Service

Date: 20 September 2021

Date: 20 September 2021

Independent auditor's report to the members of Forest of Dean District Council

Report on the Audit of the Financial Statements

Opinion on financial statements

We have audited the financial statements of Forest of Dean District Council (the 'Authority') for the year ended 31 March 2021, which comprise the Comprehensive Income and Expenditure Statement, the Balance Sheet, Movement in Reserves Statement, the Cash Flow Statement, the Collection Fund Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2020/21.

In our opinion, the financial statements:

- give a true and fair view of the financial position of the Authority as at 31 March 2021 and of its expenditure and income for the year then ended;
- have been properly prepared in accordance with the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2020/21; and
- have been prepared in accordance with the requirements of the Local Audit and Accountability Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law, as required by the Code of Audit Practice (2020) ("the Code of Audit Practice") approved by the Comptroller and Auditor General. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We are responsible for concluding on the appropriateness of the Chief Finance Officer's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify the auditor's opinion. Our conclusions are based on the audit evidence obtained up to the date of our report. However, future events or conditions may cause the Authority to cease to continue as a going concern.

In our evaluation of the Chief Finance Officer's conclusions, and in accordance with the expectation set out within the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2020/21 that the Authority's financial statements shall be prepared on a going concern basis, we considered the inherent risks associated with the continuation of services provided by the Authority. In doing so we had regard to the guidance provided in Practice Note 10 Audit of financial statements and regularity of public sector bodies in the United Kingdom (Revised 2020) on the application of ISA (UK) 570 Going Concern to public sector entities. We assessed the reasonableness of the basis of preparation used by the Authority and the Authority's disclosures over the going concern period.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Authority's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the Chief Finance Officer's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

The responsibilities of the Chief Finance Officer with respect to going concern are described in the 'Responsibilities of the Authority, the Chief Finance Officer and Those Charged with Governance for the financial statements' section of this report.

Other information

The Chief Finance Officer is responsible for the other information. The other information comprises the information included in the Statement of Accounts, other than the financial statements, and our auditor's report thereon. Our opinion

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on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Other information we are required to report on by exception under the Code of Audit Practice

Under the Code of Audit Practice published by the National Audit Office in April 2020 on behalf of the Comptroller and Auditor General (the Code of Audit Practice) we are required to consider whether the Annual Governance Statement does not comply with 'delivering good governance in Local Government Framework 2016 Edition' published by CIPFA and SOLACE or is misleading or inconsistent with the information of which we are aware from our audit. We are not required to consider whether the Annual Governance Statement addresses all risks and controls or that risks are satisfactorily addressed by internal controls.

We have nothing to report in this regard.

Opinion on other matters required by the Code of Audit Practice

In our opinion, based on the work undertaken in the course of the audit of the financial statements and our knowledge of the Authority, the other information published together with the financial statements in the Statement of Accounts for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

Under the Code of Audit Practice, we are required to report to you if:

- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make a written recommendation to the Authority under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we issue an advisory notice under Section 29 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014, in the course of, or at the conclusion of the audit.

We have nothing to report in respect of the above matters.

Responsibilities of the Authority, the Chief Finance Officer and Those Charged with Governance for the financial statements

As explained in the Statement of Responsibilities for the Statement of Accounts, the Authority is required to make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this authority, that officer is the Chief Finance Officer. The Chief Finance Officer is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2020/21, for being satisfied that they give a true and fair view, and for such internal control as the Chief Finance Officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Chief Finance Officer is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless there is an intention by government that the services provided by the Authority will no longer be provided.

The Audit Committee is Those Charged with Governance. Those Charged with Governance are responsible for overseeing the Authority's financial reporting process.

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Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Owing to the inherent limitations of an audit, there is an unavoidable risk that material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK).

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the Authority and determined that the most significant, which are directly relevant to specific assertions in the financial statements, are those related to the reporting frameworks (international accounting standards as interpreted and adapted by the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2020/21, the Local Audit and Accountability Act 2014, the Accounts and Audit Regulations 2015 and the Local Government Act 2003).
- We enquired of senior officers and the Audit Committee, concerning the Authority's policies and procedures relating to:
 - the identification, evaluation and compliance with laws and regulations;
 - the detection and response to the risks of fraud; and
 - the establishment of internal controls to mitigate risks related to fraud or non-compliance with laws and regulations.
- We enquired of senior officers, internal audit and the Audit Committee, whether they were aware of any instances of non-compliance with laws and regulations or whether they had any knowledge of actual, suspected or alleged fraud.
- We assessed the susceptibility of the Authority's financial statements to material misstatement, including how fraud might occur, by evaluating officers' incentives and opportunities for manipulation of the financial statements. This included the evaluation of the risk of management override of controls and any other fraud risks identified for the audit. We determined that the principal risks were in relation to:
 - Journals and transactions outside the course of business.
 - management estimates in particular those relating to land and buildings, property investments and the net pension fund liability valuations.
- Our audit procedures involved:
 - evaluation of the design effectiveness of controls that management has in place to prevent and detect fraud;
 - journal entry testing, with a focus on unusual and high risk journals made during the year-end accounts production stage;
 - challenging assumptions and judgements made by management in its significant accounting estimates in respect of land and buildings, investment property and defined benefit pensions liability valuations;
 - assessing the extent of compliance with the relevant laws and regulations as part of our procedures on the related financial statement item.
- These audit procedures were designed to provide reasonable assurance that the financial statements were free from fraud or error. However, detecting irregularities that result from fraud is inherently more difficult than detecting those that result from error, as those irregularities that result from fraud may involve collusion, deliberate concealment, forgery or intentional misrepresentations. Also, the further removed non-compliance with laws and regulations is from events and transactions reflected in the financial statements, the less likely we would become aware of it.
- The team communications in respect of potential non-compliance with relevant laws and regulations, including the potential for fraud in revenue and expenditure recognition, and the significant accounting estimates related to land and buildings, investment property and defined benefit pensions liability valuations.

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- Assessment of the appropriateness of the collective competence and capabilities of the engagement team included consideration of the engagement team's:
 - understanding of, and practical experience with audit engagements of a similar nature and complexity through appropriate training and participation
 - knowledge of the local government sector
 - understanding of the legal and regulatory requirements specific to the Authority including:
 - the provisions of the applicable legislation
 - guidance issued by CIPFA, LASAAC and SOLACE
 - the applicable statutory provisions.
- In assessing the potential risks of material misstatement, we obtained an understanding of:
 - the Authority's operations, including the nature of its income and expenditure and its services and of its objectives and strategies to understand the classes of transactions, account balances, expected financial statement disclosures and business risks that may result in risks of material misstatement.
 - the Authority's control environment, including the policies and procedures implemented by the Authority to ensure compliance with the requirements of the financial reporting framework.

Report on other legal and regulatory requirements – the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

Matter on which we are required to report by exception – the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

Under the Code of Audit Practice, we are required to report to you if, in our opinion, we have not been able to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2021.

Our work on the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources is not yet complete. The outcome of our work will be reported in our commentary on the Authority's arrangements in our Auditor's Annual Report. If we identify any significant weaknesses in these arrangements, these will be reported by exception in a further auditor's report. We are satisfied that this work does not have a material effect on our opinion on the financial statements for the year ended 31 March 2021.

Responsibilities of the Authority

The Authority is responsible for putting in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

Auditor's responsibilities for the review of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

We are required under Section 20(1)(c) of the Local Audit and Accountability Act 2014 to be satisfied that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

We undertake our review in accordance with the Code of Audit Practice, having regard to the guidance issued by the Comptroller and Auditor General in April 2021. This guidance sets out the arrangements that fall within the scope of 'proper arrangements'. When reporting on these arrangements, the Code of Audit Practice requires auditors to structure their commentary on arrangements under three specified reporting criteria:

- Financial sustainability: how the Authority plans and manages its resources to ensure it can continue to deliver its services;
- Governance: how the Authority ensures that it makes informed decisions and properly manages its risks; and
- Improving economy, efficiency and effectiveness: how the Authority uses information about its costs and performance to improve the way it manages and delivers its services.

We document our understanding of the arrangements the Authority has in place for each of these three specified reporting criteria, gathering sufficient evidence to support our risk assessment and commentary in our Auditor's Annual Report. In

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undertaking our work, we consider whether there is evidence to suggest that there are significant weaknesses in arrangements.

Report on other legal and regulatory requirements – Delay in certification of completion of the audit

We cannot formally conclude the audit and issue an audit certificate for Forest of Dean District Council for the year ended 31 March 2021 in accordance with the requirements of the Local Audit and Accountability Act 2014 and the Code of Audit Practice until we have completed:

- our work on the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources and issued our Auditor's Annual Report; and
- the work necessary to complete our Whole of Government Accounts (WGA) work for the Authority for the year ended 31 March 2021.

We are satisfied that this work does not have a material effect on the financial statements.

Use of our report

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 and as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the Authority's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

Alex Walling

Alex Walling, Key Audit Partner
for and on behalf of Grant Thornton UK LLP, Local Auditor

Bristol

26 October 2021